No.1 Martin Place Sydney NSW 2000 GPO Box 4294 Sydney NSW 1164 AUSTRALIA

Telephone (61 2) 8232 3333 Facsimile (61 2) 8232 7780 Internet http://www.macquarie.com.au



#### **ASX/Media Release**

#### Investor presentation and outlook update

**SYDNEY, 24 March 2014** – As part of its regular investor communications program, Macquarie Group (Macquarie) (ASX: MQG; ADR: MQBKY) will be presenting at the Credit Suisse Asian Investment Conference on 26 and 27 March 2014.

Contained within the presentation (see attached) is an update to the short term outlook statement that Macquarie provided at the Group's Operational Briefing on 11 February 2014.

Notably, improved market conditions have continued for our FICC business. Consequently, we now expect FICC to be broadly in line with, or slightly up on, FY13.

Accordingly, we expect Macquarie's result for FY14 to be up approximately 40-45% on FY13, subject to the completion rate of transactions and period end reviews.

Our short term outlook remains subject to a range of challenges including:

- Market conditions
- The cost of our continued conservative approach to funding and capital; and
- Potential regulatory changes and tax uncertainties

Over the medium term, Macquarie remains well positioned to deliver superior performance. The Group has deep expertise in major markets and we continue to build on our strength in diversity and adapt our portfolio mix to changing market conditions. We are seeing the ongoing benefits of continued cost initiatives, our balance sheet is strong and conservative, and we have a proven risk management framework and culture.

#### Contacts

Karen Khadi	Investor Relations	+61 2 8232 3548
Lisa Jamieson	Corporate Communications	+61 2 8232 6016
Navleen Prasad	Corporate Communications	+61 2 8232 6472





# Credit Suisse 17th Asian Investment Conference Conrad Hotel, Hong Kong

Presentation to Investors and Analysts 26-27 March 2014

Patrick Upfold, Chief Financial Officer

# 5.178



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Unless otherwise specified all information is as at 31 December 2013.

Certain financial information in this presentation is prepared on a different basis to the Macquarie Group Limited Financial Report, which is prepared in accordance with Australian Accounting Standards. Where financial information presented within this presentation does not comply with Australian Accounting Standards, a reconciliation to the statutory information is provided.

This presentation provides further detail in relation to key elements of Macquarie Group Limited's financial performance and financial position. It also provides an analysis of the funding profile of the Group because maintaining the structural integrity of the Group's balance sheet requires active management of both asset and liability portfolios. Active management of the funded balance sheet enables the Group to strengthen its liquidity and funding position.

This presentation may contain forward looking statements including statements regarding our intent, belief or current expectations with respect to Macquarie's businesses and operations, market conditions, results of operation and financial condition, capital adequacy, specific provisions and risk management practices. Readers are cautioned not to place undue reliance on these forward looking statements. Macquarie does not undertake any obligation to publicly release the result of any revisions to these forward looking statements to reflect events or circumstances after the date hereof to reflect the occurrence of unanticipated events. While due care has been used in the preparation of forecast information, actual results may vary in a materially positive or negative manner. Forecasts and hypothetical examples are subject to uncertainty and contingencies outside Macquarie's control. Past performance is not a reliable indication of future performance.

Any additional financial information in this presentation which is not included in the Macquarie Group Limited Financial Report was not subject to independent audit or review by PricewaterhouseCoopers.



### Agenda

01.	Overview		
02.	3Q14 Update and Outlook		
03.	Appendix - 1H14 Financial Summary		
04.	Contacts		







Macquarie Group Limited Presentation to Investors and Analysts March 2014

#### **About Macquarie**

Macquarie has built a uniquely diversified business since its inception in 1969. It is a global business built upon a range of products and sectors in which it has world-leading expertise

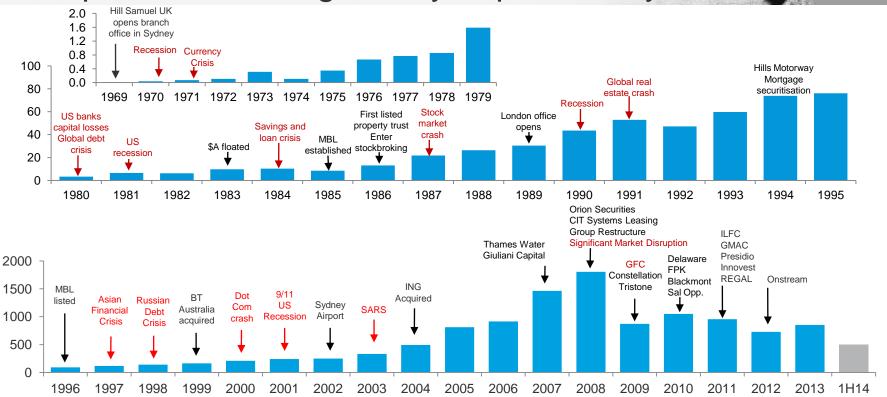
- Global provider of banking, financial, advisory, investment and funds management services
- Main business focus is providing products and services to clients
- Listed on Australian Stock Exchange (ASX: MQG; ADR: MQBKY)
- Regulated by APRA, Australian banking regulator, as non-operating holding company of a licensed Australian bank
- Assets under management \$A433 billion<sup>1</sup>
- Founded in 1969, currently employs 13,578 people and operates in over 28 countries<sup>1</sup>

1. As at 31 Dec 13 PAGE 5

### 15 1188 15 1188



#### Macquarie has a long history of profitability



## About Macquarie Macquarie Funds Group





#### Top 50 global asset manager with \$A430.7b1 of assets under management

- Provides clients with access to a diverse range of capabilities and products, including:
  - Infrastructure and real asset management
  - Securities investment management
  - Fund and equity-based solutions

No.1 infrastructure investor & No.1 alternative asset manager globally as ranked by Towers Watson<sup>2</sup>

#### Macquarie Funds Group

Macquarie Infrastructure and Real Assets

AUM: \$A115b1

Macquarie Investment Management

AUM: \$A314b1

Macquarie Specialised Investment Solutions

AUM: \$A2b<sup>1</sup>

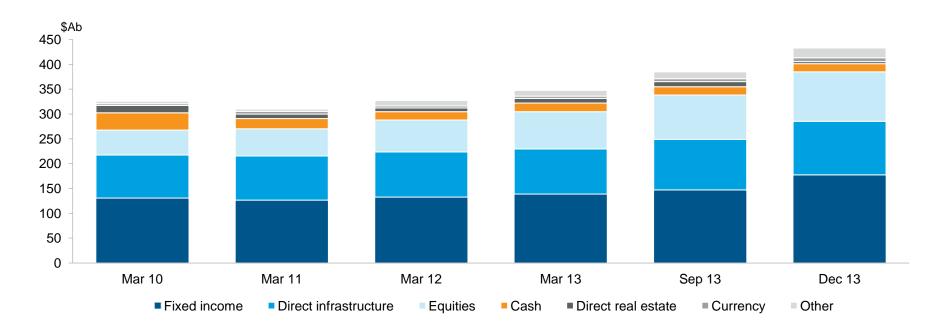
MIM Asian Alpha strategy awarded "Best Market Neutral Hedge Fund" in Asia and Australia<sup>3</sup> Awarded Infrastructure
Journal "Acquisition of
the Year - Energy" for
MEIF4 consortium's acquisition
of Open Grid Europe

<sup>1.</sup> Data as at 31 Dec 13. 2. First in Infrastructure Investor magazine's 2013 ranking, based on equity funds raised over a five year period to June 2013. First in Tower Watson 2013 top 100 alternative asset managers ranking, based on total AUM. 3. Awarded "Best Market Neutral Hedge Fund" at the 2013 HFM Week Asia Performance awards, and at the 2013 Australian Hedge Fund Awards in recognition of outstanding risk-adjusted performance during the 12 months to 31 Aug 13.



### Assets under management of \$A433 billion<sup>1</sup>

 AUM increased \$A48b or 12% since 30 September 2013, primarily driven by favourable acquisitions, currency and market movements



1. As at 31 Dec 13.

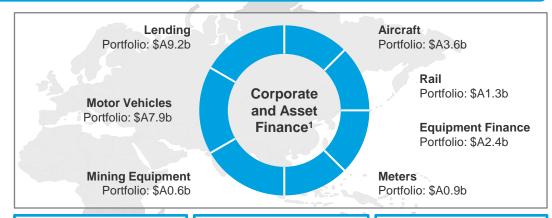
## About Macquarie Corporate Asset and Finance Group





#### \$A25.9b1 of loans and assets under finance

- Delivers tailored finance and asset management solutions to clients through the cycles
- Specialists in corporate and real estate lending
  - provides primary financing to clients and invests in credit assets in secondary markets
- Supports annuity style businesses through different growth phases
- Selectively invests in specialised asset classes
- Expertise in asset finance including aircraft, motor vehicles, technology, healthcare, manufacturing, industrial, energy, rail and mining equipment.



Leading market participant in bespoke primary lending; niche acquirer of secondary loans

One of North America's largest independent lessors of

independent lessors of technology equipment

#### Portfolio diversified

by geography, assets, industries, product types, exposures and clients

1. Data as at 31 Dec 13. 2. Includes RESF run off portfolio.

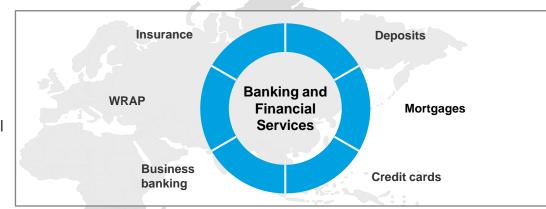
#### About Macquarie Banking and Financial Services Group





#### \$A 32.9b<sup>1</sup> retail on-balance sheet cash

- 1.02 million customers, predominantly in Australia
- Provides a diverse range of personal banking, wealth management and business banking products and services
- Strong intermediary relationships and white label arrangements as well as Macquarie-branded offerings



Macquarie Mortgages named Lender of the Year (Tier 2) at the annual Mortgage Choice national conference 2013

Macquarie Life awarded five star status for 6th consecutive year by Beaton Research<sup>2</sup>

Macquarie named Blue Ribbon Smart Investor Awards -**Super Platform of the** 

Year (Insurance)3

Sale of Macquarie Private Wealth Canada

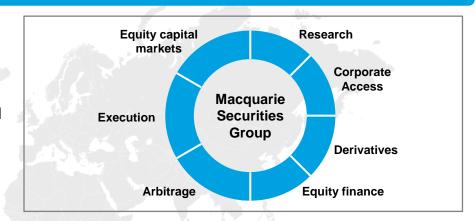
<sup>1.</sup> Data as at 31 Dec 13. 2. Currently the only five star rated insurer in the market. 3. Fairfax Smart Investor Blue Ribbon Awards 2013.

## About Macquarie Macquarie Securities Group



#### Innovative specialists leveraging Asia-Pacific insights to the world

- Global institutional securities house with strong Asia-Pacific foundations covering sales, research, ECM, execution and derivatives activities
- Full-service cash equities in Australia, Asia, South Africa and Canada with offerings in US and Europe. Specialised derivatives in key locations globally
- Key specialities: infrastructure and utilities, TMET, resources (mining and energy), industrials and financial institutions



#### 25+ years

Knowledge and experience in Asia-Pacific

200+ equity research analysts covering 2,220+ stocks<sup>1</sup>

No.1

for Australian Equities in Australia<sup>2</sup>, US and Europe<sup>3</sup> No.1

Asia-Pacific Execution Quality<sup>4</sup>

Australian ECM<sup>5</sup>

No.1 warrants market share Singapore<sup>6</sup>

in Thailand<sup>6</sup>

## About Macquarie Macquarie Capital

1989 MA

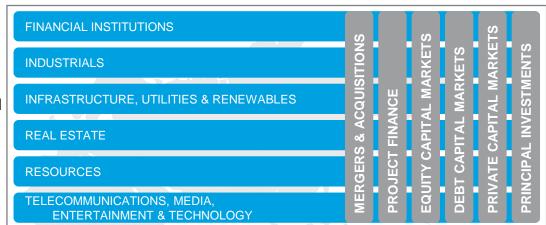
- Global corporate finance capability, including M&A, debt and equity capital markets, and principal investments
- Key specialities: infrastructure, utilities and renewables; resources (mining and energy); real estate; telecommunications, media, entertainment and technology; industrials and financial institutions
- Winner of over 27 awards globally in the twelve months to 31 December 2013, including Best Investment Bank (Australia)<sup>1</sup> and Best M&A House (Australia)<sup>2</sup>

#### No.1

ANZ announced and completed M&A deals<sup>3</sup>

#### No.1

South East Asia for announced M&A deals<sup>4</sup>



#### Social Infrastructure Deal of the Year (Global)<sup>5</sup>

#### ~\$US42b

Global Real Estate Equity Raised (2003-2013)<sup>6</sup> Joint M&A Deal of the Year (Australia)<sup>7</sup>

<sup>1.</sup> Global Banking & Finance Review; The Asset; M&A Advisor; Global Finance Magazine. 2. Capital CFO; FinanceAsia. 3. Thomson 1 Jan – 31 Dec 13 (by number of deals). 4. Dealogic 1 Jan – 31 Dec 13 (by value). 5. Infrastructure Journal (Wiri Men's Prison transaction). 6. Preqin. 7. FinanceAsia (Future Fund acquisition of Australian Infrastructure Fund).

#### **About Macquarie**

#### Fixed Income, Currencies and Commodities



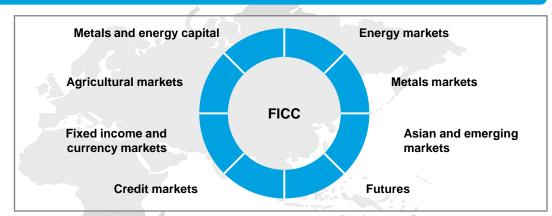
#### A portfolio of businesses across Commodity and Financial markets

- Global fixed income, currencies and commodities provider of finance, risk solutions and market access to producers/consumers and financial institutions/investors
- Growing presence in physical commodities (natural gas, LNG, NGLs, power, oil, coal, base metals, iron ore, sugar and freight)
- Predominant in US and Australia, niche offering in Canada and Latin America, growing presence in Asia and EMFA
- Key specialties: commodities, Asian and emerging markets, high yield and distressed debt

Global physical and financial commodity markets + primary and secondary financial markets

30+ years

in Metals and Futures markets



20+ years

in Agricultural and FX markets

10+ years
in Energy markets
No.4 physical gas
marketer in North
America1

Ranked as **best** major **currency forecaster**<sup>2</sup>



### Long standing conservative risk management

- Macquarie's risk management principles have remained largely stable over 30 years and served the Group well over the past few years
- The key aspects of Macquarie's risk management approach are:

#### Ownership of risk at the business level

Business heads responsible for identifying risks within their businesses and ensuring these are managed appropriately.

Seek a clear analysis of the risks before taking decisions.

#### Understanding worst case outcomes

Risk management approach based on examining the consequences of worst case outcomes and determining whether risks can be tolerated.

Adopted for all material risk types and often achieved by stress testing.

### Requirement for independent sign-off by Risk Management

Risk Management Group (RMG) signs off all material risk acceptance decisions.

For material proposals, RMG opinion sought at the early stage in decision making process, and independent input from RMG on risk and return is included in the approval document submitted to senior management.

- Macquarie's approach to risk is supported by the Risk Management Group
- Macquarie determines aggregate risk appetite by assessing risk relative to earnings, more than by reference to capital





3Q14 Update and Outlook

Macquarie Group Limited Presentation to Investors and Analysts March 2014

#### 3Q14 Overview

- Since our 1H14 result announcement, market conditions continued to show signs of improvement, however client activity remains subdued for some capital markets facing businesses
- Macquarie's annuity-style businesses (Macquarie Funds, Banking and Financial Services and Corporate and Asset Finance) continue to perform well with combined Dec 13 qtr net profit contribution up on pcp (Dec 12 qtr) and the prior period (Sep 13 qtr)
- Macquarie's capital markets facing businesses (FICC, Macquarie Securities Group and Macquarie Capital) experienced mixed trading conditions with combined Dec 13 qtr net profit contribution down on pcp and up on the prior period
  - Macquarie Securities and Macquarie Capital experienced increased levels of activity in ECM, particularly in Asia and Australia, although M&A activity levels continue to be subdued
  - FICC: Net profit contribution up on the prior period but down on pcp which was a strong quarter across most FICC businesses





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#### Short term outlook

- Summarised below are the outlook statements for each Operating Group
- FY14 results will vary with market conditions, particularly the capital markets facing businesses, some of which continue to experience subdued market conditions

	Net profit contribution				
Operating Group	FY07–FY13 historical range	FY07- FY13 average	FY13	FY14 outlook as announced in Feb14 <sup>1</sup>	Update to FY14 outlook
Macquarie Funds	\$A0.3b - \$A1.1b	\$A0.7b	\$A0.8b	Up on FY13 due to base and performance fees and impact of FX	No change
Corporate and Asset Finance	\$A0.1b - \$A0.7b <sup>2</sup>	\$A0.4b	\$A0.7b	Up on FY13	No change
Banking and Financial Services	\$A0.1b - \$A0.3b <sup>3,4</sup>	\$A0.2b <sup>4</sup>	\$A0.2b <sup>4</sup>	Broadly in line with FY13	No change
Macquarie Securities	\$A(0.2)b - \$A1.2b	\$A0.4b	\$A(50)m	Up on FY13	No change
Macquarie Capital	\$A(0.1)b - \$A1.6b	\$A0.5b	\$A0.2b	Up on FY13	No change
FICC	\$A0.5b - \$A0.8b	\$A0.6b	\$A0.6b	Down on FY13, with the potential to be broadly in line with FY13 if recent improvements in market conditions persist	Broadly in line with, or slightly up on, FY13
Corporate	<ul> <li>Compensation ratio to be consistent with historical levels</li> <li>Based on present mix of income, currently expect tax rate to be broadly in line with FY13</li> </ul>				

<sup>1.</sup> Group Operational Briefing Feb 14. 2. Range excludes FY09 provisions for loan losses of \$A135m related to Real Estate Structured Finance loans as this is a restructured business. 3. Range excludes FY09 loss on sale of Italian mortgages of \$A248m as this is a discontinued business. 4. During the half year ended 30 Sep 13, Group Treasury revised internal funding transfer pricing arrangements relating to BFS's deposit and lending activities. Comparatives have been restated to reflect the current methodology.





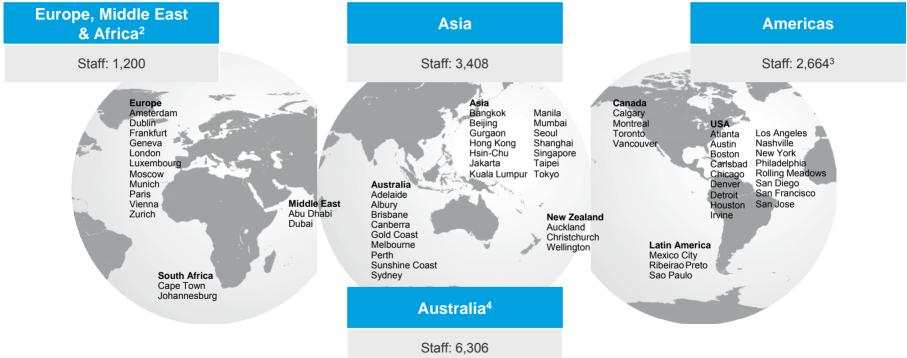
#### Short term outlook

- Consistent with our previous statements to the market, while market volatility makes forecasting
  difficult, we continue to expect the FY14 net profit contribution<sup>1</sup> from operating groups to be up on FY13
- Tax rate is currently expected to be broadly in line with FY13
- Accordingly, we currently expect Macquarie's result for FY14 to be up approx. 40-45% on FY13 subject to the completion rate of transactions and the conduct of period end reviews
- Our short term outlook remains subject to a range of challenges including:
  - Market conditions
  - The cost of our continued conservative approach to funding and capital; and
  - Potential regulatory changes and tax uncertainties





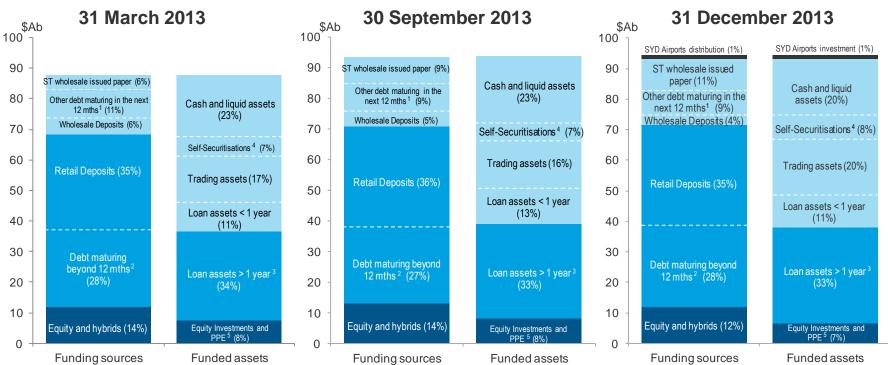
#### 13,578<sup>1</sup> staff in over 28 countries







#### Funded balance sheet remains strong



These charts represent Macquarie Group Limited's funded balance sheets at the respective dates noted above. 1. 'Other debt maturing in the next 12 mths' includes Structured Notes, Secured Funding, Bonds, Other Bank Loans maturing within the next 12 months and Net Trade Creditors. 2. 'Debt maturing beyond 12 mths' includes Loan Capital. 3. 'Loan Assets > 1 yr' includes Debt Investment Securities, Net working capital, and Operating Lease Assets. 4. 'Self-Securitisations' includes repo eliqible Australian mortgages originated by Macquarie.

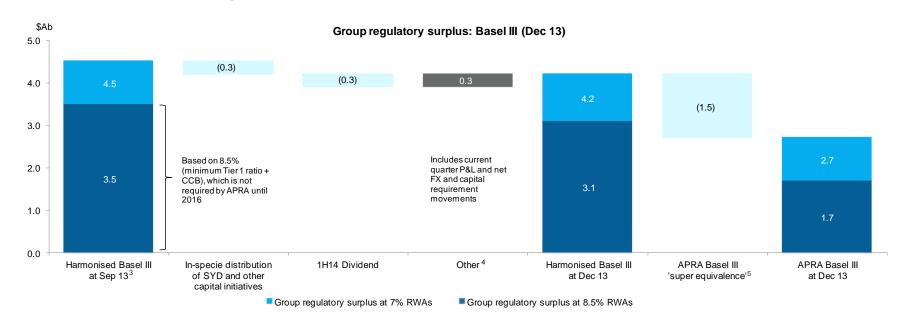
5. 'Equity Investments and PPE' includes the Group's co-investments in Macquarie-managed funds and equity investments.





#### Basel III capital position

- APRA Basel III Group capital of \$A12.7b, Group surplus of \$A2.7b<sup>1</sup> at Dec 13
- Strong Bank Group APRA Basel III CET1 ratio Common Equity Tier 1: 9.7%; Tier 1: 10.8%<sup>2</sup>
- Dec 13 Group capital surplus figure includes the impact of the Jan 14 SYD distribution



<sup>1.</sup> Calculated at 7% RWA. 2. Bank Group Harmonised Basel III ratios – Common Equity Tier 1: 11.7%; Tier 1: 12.7%. 3. 'Harmonised' Basel III estimates assume alignment with BIS in areas where APRA differs from the BIS. 4. Includes the net impact of hedging employed to reduce the sensitivity of the Group's capital position to FX translation movements. 5. APRA Basel III 'super-equivalence' includes full CET1 deductions of equity investments (\$40.7b); deconsolidated subsidiaries (\$40.4b); DTAs and other impacts (\$40.4b).

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# 1188



#### Medium term

- Macquarie remains well positioned to deliver superior performance in the medium term
- Deep expertise in major markets
- Build on our strength in diversity and continue to adapt our portfolio mix to changing market conditions
  - Annuity-style income is provided by three significant businesses which are delivering superior returns following years of investment and recent acquisitions
    - Macquarie Funds, Corporate and Asset Finance and Banking and Financial Services
  - Three capital markets facing businesses well positioned to benefit from improvements in market conditions with strong platforms and franchise positions
    - Macquarie Securities, Macquarie Capital and Fixed Income, Currencies and Commodities
- Ongoing benefits of continued cost initiatives
- Strong and conservative balance sheet
  - Well matched funding profile with minimal reliance on short term wholesale funding
  - Surplus funding and capital available to support growth
- Proven risk management framework and culture

## Approximate business Basel III Capital & ROE pre SYD distribution 30 September 2013

Corporate

Comprising:

Add:

Total regulatory capital requirement @ 8.5%

Hybrid

**Total APRA Basel III capital supply** 

Surplus Ordinary Equity

Ordinary Equity





Operating Group	APRA Basel III Capital <sup>1</sup> @ 8.5% (\$Ab)	Approx. 1H14 Return on Ordinary Equity <sup>2</sup>	
Annuity-style businesses	5.5		Approx. 7-Year Average Return on Ordinary Equity <sup>2</sup>
Macquarie Funds Group	2.0		
Corporate and Asset Finance	2.4	19%³	20% <sup>4</sup>
Banking and Financial Services	1.1		
Capital markets facing businesses	4.4		Approx. 7-Year Average Return on Ordinary Equity <sup>2</sup>
Macquarie Securities	0.6		
Macquarie Capital	1.3	6%	15%–20%
FICC	2.5		
Corporate and Other	1.7		
Legacy Assets	0.9		

0.8

11.6

9.9

1.7

2.1

13.7

<sup>1.</sup> As at 30 Sep 13. 2. NPAT used in the calculation of approx. annualised ROE is based on Operating Group's net profit contribution adjusted for indicative allocations of profit share, tax and other corporate expenses. Accounting equity is attributed to businesses based on regulatory capital requirements. 7-year average covers FV07 to FY13, inclusively. 3. During the half year ended 30 Sep 13, Group Treasury revised internal funding transfer pricing arrangements relating to Banking and Financial Services' deposit and lending activities. 4. CAF excluded from 7-year average as not meaningful given the significant increase in scale of CAF's platform over the 7-year period.







# 03

Appendix – 1H14 Financial Summary

Macquarie Group Limited Presentation to Investors and Analysts March 2014

# PARTIE MACC

#### 1H14 Result

- Net profit of \$A501m, up 39% on 1H13 and up 2% on 2H13
- Operating income \$A3.7b, up 20% on 1H13 and up 2% on 2H13
- Macquarie's annuity-style businesses (Macquarie Funds Group, Corporate and Asset Finance, and Banking and Financial Services) continued to perform well with 1H14 combined results up 24% on 1H13 and up 15% on 2H13
- Macquarie's capital markets facing businesses' (Macquarie Securities, Macquarie Capital, and Fixed Income, Currencies and Commodities) combined results up significantly on 1H13 and down 25% on 2H13
  - Macquarie Securities and Macquarie Capital experienced improved activity levels in ECM, although M&A continued to be subdued
  - FICC impacted by further impairments in MEC, reflecting continued weak investor sentiment and confidence in resource equity markets
- Operating expenses \$A2.9b, up 13% on 1H13 and up 6% on 2H13
- Effective tax rate of 38.0%, in line with FY13
- EPS \$A1.50, up 42% on 1H13 and up 3% on 2H13
- Return on equity 8.7%, up from 6.6% in 1H13 and down from 8.9% in 2H13
- 1H14 dividend of \$A1.00 (40% franked), up on 1H13 dividend of \$A0.75 (unfranked) and down on 2H13 dividend of \$A1.25 (40% franked)

Result for the half year ended 30 Sep 13.

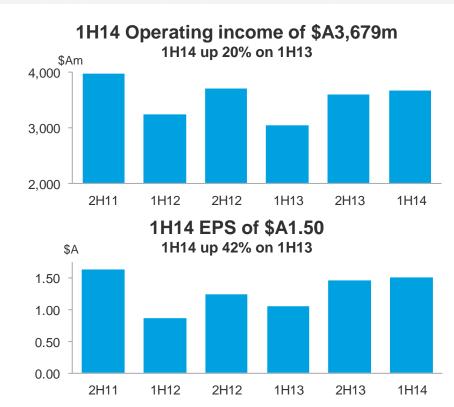


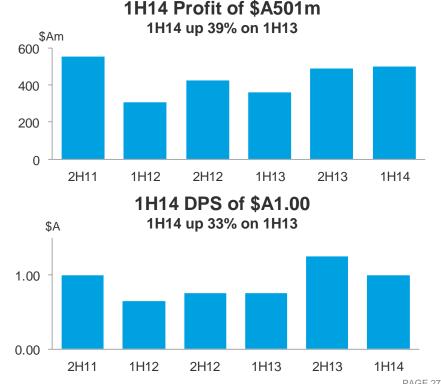
#### 1H14 Result

	Sep 13 v Sep 12	Sep 13 \$Am	Mar 13 \$Am	Sep 12 \$Am
Net operating income	↑ 20%	3,679	3,603	3,054
Total operating expenses	↑ 13%	(2,869)	(2,715)	(2,537)
Operating profit before income tax	个 57%	810	888	517
Income tax expense	↑ 97%	(307)	(377)	(156)
Profit attributable to non-controlling interests		(2)	(21)	_
Profit attributable to MGL shareholders	个 39%	501	490	361

### 1H14 Result Financial performance



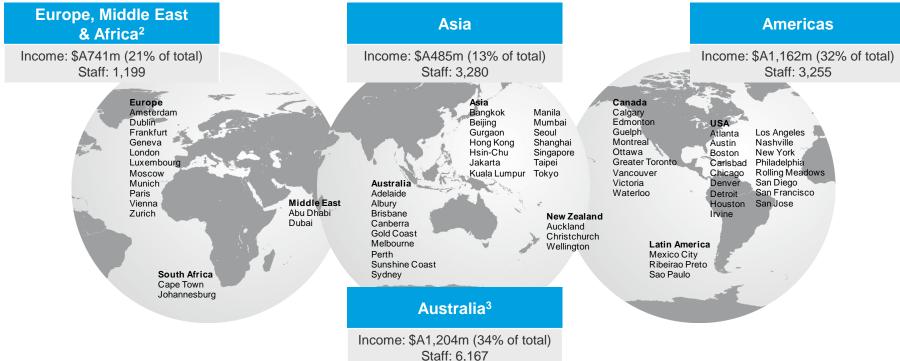




#### 1H14 Diversified by region

International income<sup>1</sup> 66% of total Total staff 13,901; International staff 56% of total





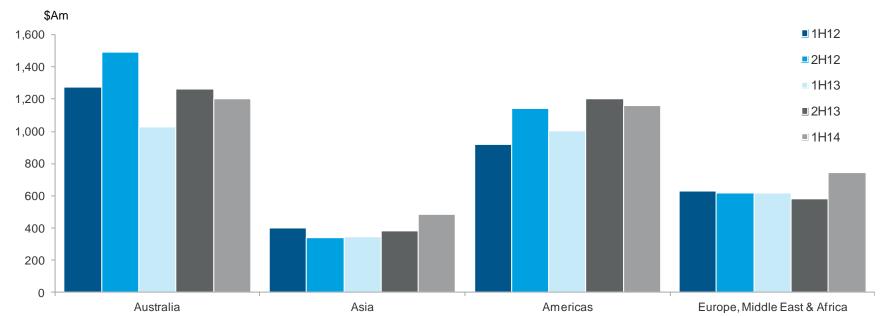
<sup>1.</sup> Operating income net of impairment charges for the half year to 30 Sep 13. Net operating income in each region excludes income from the Corporate segment. 2. Excludes staff in Macquarie First South joint venture and staff seconded to Macquarie Renaissance joint venture (Moscow). 3. Includes New Zealand.

#### 1H14 Diversified income

#### Net operating income by region



- 66% of operating income<sup>1</sup> in 1H14 is generated offshore
- FX movements estimated to have ~5% favourable impact on the 1H14 result compared to both 1H13 and 2H13



<sup>1.</sup> Operating income net of impairment charges for the half year to 30 Sep 13. Net operating income in each region excludes income from the Corporate segment.



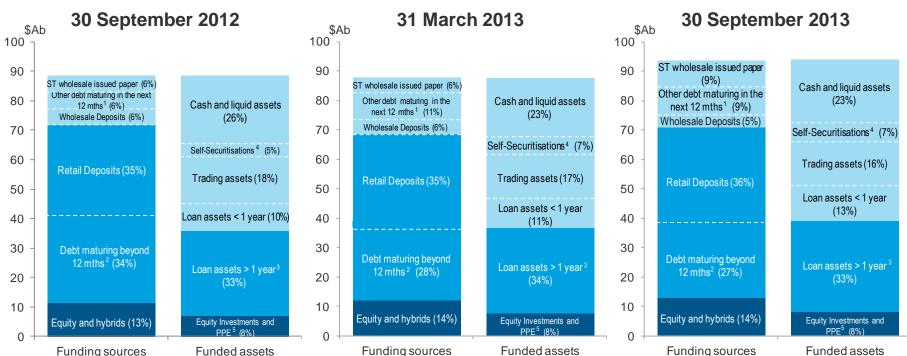
#### Strong funding and balance sheet position

- Diverse and stable funding base, minimal reliance on short term wholesale funding markets
- Surplus funding capacity continues to be deployed
- Total deposits<sup>1</sup> increased to \$A38.0b at Sep 13 from \$A36.2b at Mar 13
- \$A7.9b of new term funding raised since Mar 13





#### Funded balance sheet remains strong



These charts represent Macquarie Group Limited's funded balance sheet, refer to slide 50. 1. 'Other debt maturing in the next 12 mths' includes Structured Notes, Secured Funding, Bonds, Other Bank Loans maturing within the next 12 months and Net Trade Debtors. 2. 'Debt maturing beyond 12 mths' includes Loan Capital. 3. 'Loan Assets > 1 yr' includes Debt Investment Securities, Net working capital, and Operating Lease Assets. 4. 'Self-Securitisations' includes repo eligible Australian mortgages originated by Macquarie. 5. 'Equity Investments and PPE' includes the Group's co-investments in Macquarie-managed funds and equity investments.

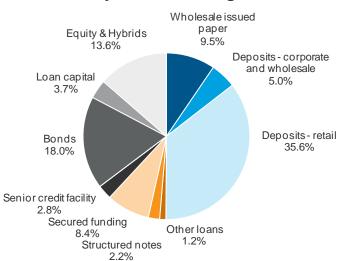
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## Well diversified funding sources 30 September 2013



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#### **Diversity of MGL funding sources**



- Well diversified funding sources
- Minimal reliance on short term wholesale funding markets
- Deposit base represents 41% of total funding sources

#### MGL term funding (drawn and undrawn<sup>1</sup>) maturing beyond one year (including equity and hybrids)



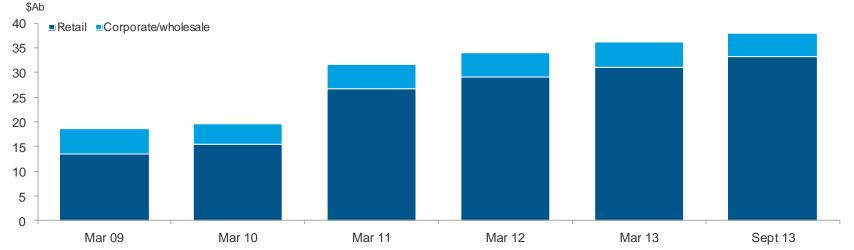
 Term funding beyond one year (excluding equity) has a weighted average term to maturity of 4.6 years

1. Includes \$A0.3b of undrawn term facilities for the Group.



#### Continued retail deposit growth

- Macquarie has been successful in pursuing its strategy of diversifying its funding sources through growing its deposit base
  - In excess of 1 million retail clients, of which more than 681,000 are depositors
  - Focus on the composition and quality of the deposit base
  - Continue to grow deposits in the CMA product which has an average balance of \$A41k



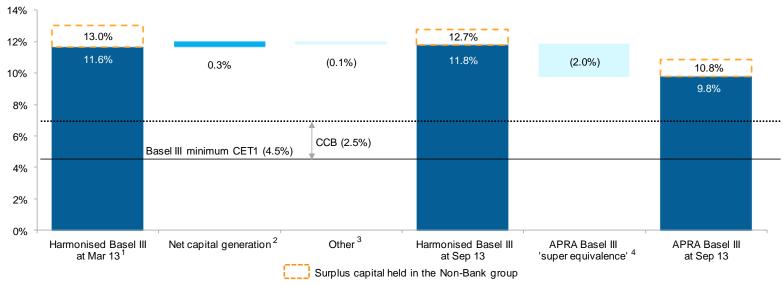
### Bank Group Basel III Common Equity Tier 1 (CET1) Ratio





- Strong Bank Group APRA Basel III CET1 ratio Common Equity Tier 1: 9.8%; Tier 1: 10.9%
- Basel III applies only to the Bank Group and not the Non-Bank Group

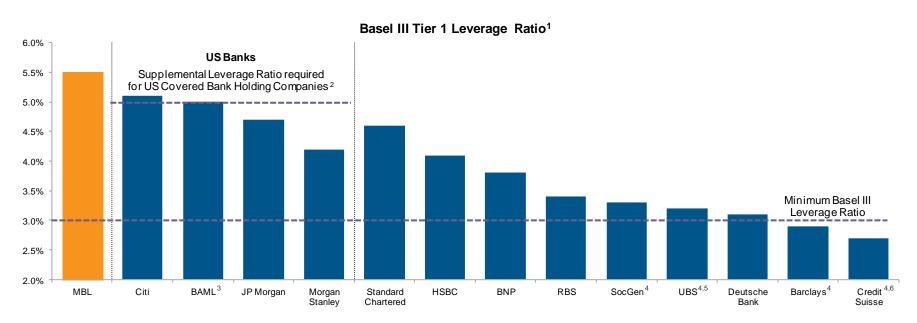
#### Bank Group Common Equity Tier 1 (CET1) Ratio: Basel III (Sep 13)



<sup>1.</sup> Harmonised' Basel III figures assume alignment with BIS in areas where APRA differs from the BIS. 2. Includes MBL 1H14 P&L less dividends paid from MBL to MGL. 3. Includes the net impact of hedging employed to reduce the sensitivity of MBL's capital position to FX translation movements. 4. APRA Basel III 'super-equivalence' includes full CET1 deductions of equity investments (0.9%); deconsolidated subsidiaries (0.6%); DTAs and other impacts (0.5%).



#### Basel III Leverage Ratio peer comparison



<sup>1.</sup> Peer leverage ratios from Sep 13 quarter financial result public disclosures (or most recent public disclosures if unavailable). MBL ratio as at Jun 13. EU banks disclosed under CRD IV fully-loaded leverage ratio, which is based on the Dec 10 Basel Committee on Banking Supervision (BCBS) proposals. US banks disclosed under US Basel III final rules, where leverage ratio is also based on the Dec 10 BCBS proposals. MBL leverage ratio calculated on an estimated basis, using the reviewed leverage ratio requirements for the eight US bank holding companies that have been identified as G-SIBs. 3. BAML disclosures indicated a leverage ratio '55%', which is represented as 5.0%. 4. Where significant capital actions have been completed post disclosure dates, pro forma leverage ratios are presented as per the peers' public disclosures: Société Générale 2Q13 leverage ratio includes the disposal of legacy assets and a subordinated hybrid Tier 1 issue completed during July and August 2013; UBS 3Q13 leverage ratio includes the impact of exercising the CHF 2.5b SNB StabFund option to be completed in 4Q13; Barclays 3Q13 leverage ratio includes the exchange on 23 Oct 13 of CHF 3.8b hybrid Tier 1 notes into high-trigger capital instruments. 5. UBS leverage ratio disclosed under the Swiss Systemically Relevant Bank (SRB) Basel III rules (fully applied). 6. Credit Suisse leverage ratio disclosed on a Basel III Tier 1 basis.

## Loan portfolio<sup>1</sup> growth – Funded Balance Sheet



Category	Sep 13 \$Ab	Mar 13 \$Ab	Sep 12 \$Ab
Mortgages:			
Australia	8.0	6.8	4.5
United States	0.5	0.7	0.7
Canada	6.1	6.7	7.8
Other	0.2	0.2	0.1
Total mortgages	14.8	14.4	13.1
Structured investments	4.3	3.6	3.4
Banking	4.5	4.0	3.8
Real Estate	2.6	2.3	1.9
Resources and commodities	2.1	2.3	2.4
Finance leases	4.9	4.2	3.5
Corporate lending	5.5	5.6	6.3
Other lending	1.5	1.4	1.1
	40.2	37.8	35.5
Operating leases	5.7	5.1	4.6
Total loan assets per funded balance sheet <sup>2</sup>	45.9	42.9	40.1

<sup>1.</sup> For the purposes of this disclosure, loan assets at amortised cost per the statutory balance sheet of \$A54.5b at 30 Sep 13 (\$A49.1b at 31 Mar 2013) are adjusted to include fundable assets not classified as loans on the statutory balance sheet (for example, assets subject to operating leases) and exclude loan assets that do not represent a funding requirement of the Group. 2. Total loan assets per funded balance sheet includes self securitisation assets.





### Equity investments of \$A5.5b<sup>1</sup>

Category	Carrying value <sup>2</sup> Sep 13 \$Am	Carrying value <sup>2</sup> Mar 13 \$Am	Description
Macquarie Funds (MIRA) managed funds	1,218	1,158	Macquarie Infrastructure Company, Macquarie Atlas Roads, Macquarie Mexican REIT, Macquarie Korea Infrastructure Fund, Asian Pay Television Trust, Macquarie International Infrastructure Fund
Other Macquarie managed funds	302	302	Includes investments that hedge DPS plan liabilities
Transport, industrial and infrastructure	1,771	1,558	Includes investment in Sydney Airport
Telcos, IT, media and entertainment	610	646	Includes investment in Southern Cross Media Group Limited
Energy, resources and commodities	573	588	Over 100 separate investments
Real estate investment, property and funds management	574	621	Represents property and JV investments/loans. Includes investments in American Manufactured Communities REIT, MGPA, Charter Hall Limited and Medallist
Finance, wealth management and exchanges	454	352	Includes investments in fund managers, investment companies, securities exchanges and other corporations in the financial services industry. Significant investments include M.D. Sass and OzForex
	5,502	5,225	

<sup>1.</sup> Equity investments per the statutory balance sheet of \$A7,233m (Mar 13: \$A7,582m) have been adjusted to reflect the total economic exposure to Macquarie. 2. Total funded equity investments of \$A6,122m (Mar 13: \$A5,468m), less available for sale reserves of \$A689m (Mar 13: \$A365m) and associate reserves of \$A16m (Mar 13: \$A16m), plus other assets of \$A85m (Mar 13: \$A122m).







O4 Contacts

Macquarie Group Limited Presentation to Investors and Analysts March 2014





#### **Contact Details**

#### **Patrick Upfold**

Chief Financial Officer Macquarie Group Limited Level 7, No.1 Martin Place Sydney NSW 2000 Telephone: +612 8232 7724

Email: patrick.upfold@macquarie.com

#### Karen Khadi

Head of Investor Relations Macquarie Group Limited Level 7, No.1 Martin Place Sydney NSW 2000

Telephone: +612 8232 3548

Email: karen.khadi@macquarie.com





**Macquarie Group Limited**