

# Nicholas Moore

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## CAREER HIGHLIGHTS

- 1982** Peat Marwick / Cherry and Partners-Chartered Accountants
- 1986** Joined Macquarie Bank Limited in the Corporate Services Division
- 1996** Appointed Head, Project and Structured Finance Division
- 1998** Appointed Head, Asset and Infrastructure Group upon its formation
- 2001** Appointed Head, Investment Banking Group upon its formation (now called Macquarie Capital)
- 2008** Appointed Managing Director and Chief Executive Officer, Macquarie Group Limited

## LEADERSHIP HIGHLIGHTS

Nicholas joined Macquarie Bank's Corporate Services Division in 1986.

Whilst in this division he led a range of transactions, including Hills Motorway, which led the development of Macquarie's infrastructure business. He also led a range of leasing transactions which helped establish this business for the Group. More broadly, he led Macquarie's acquisition of a number of merchant banks including Chemical Australia, Boston Australia and Security Pacific Australia. In 1996 he was appointed head of the Project and Structured Finance Division and then in 1999 he and Allan Moss led the acquisition of Bankers Trust Australia.

Nicholas has headed up the Investment Banking Group of Macquarie (now called Macquarie Capital) since its inception overseeing an almost ten fold growth in its net income through the global growth of its advisory, fund management, financing and securities businesses to more than 3,600 people operating in 54 offices and 25 countries. The Group's infrastructure business is recognised as a global pioneer and its securities business has developed from a local broker to a leader in the Asia-Pacific region. Macquarie Capital has contributed more than 50% of the Macquarie Group's profit for the last six years.

## PROFESSIONAL QUALIFICATIONS

BCom, LLB, University of New South Wales (UNSW)  
Fellow, Institute of Chartered Accountants

## DIRECTORSHIPS

Director, Macquarie Infrastructure Group, Macquarie Airports, Macquarie Communications  
Infrastructure Group, Macquarie Capital Alliance Group, Macquarie Media Group  
Chairman, Police & Community Youth Clubs NSW Ltd  
Director, Centre for Independent Studies  
UNSW Business School Advisory Council and Foundation