

2026

Management discussion and analysis

Macquarie Bank
Year ended 31 March 2026



Notice to readers

The purpose of this report is to provide information supplementary to the Macquarie Bank Limited Disclosure Report (U.S. Version) for the year ended 31 March 2026 and the Financial Report within the Macquarie Bank Limited Annual Report (the Financial Report) for the year ended 31 March 2026, including further detail in relation to key elements of Macquarie Bank Limited and its subsidiaries' (Macquarie Bank, the Consolidated Entity) financial performance and financial position. The report also outlines the funding and capital profile of the Consolidated Entity.

Certain financial information in this report is prepared on a different basis to that contained in the Financial Report, which is prepared in accordance with Australian Accounting Standards. Where financial information presented within this report does not comply with Australian Accounting Standards, a reconciliation to the statutory information is provided.

Date of this report

This report has been prepared for the year ended 31 March 2026 and is current as at 8 May 2026.



Cover image

Western Downs Green Power Hub, Australia

The Western Downs Green Power Hub is a large renewable energy project, operated by Neoen, supporting grid flexibility as renewable capacity grows. Commodities and Global Markets secured virtual tolling access to the project's battery, enabling flexible dispatch and enhanced management of intraday power price volatility.

Explanatory notes

Comparative information and conventions

Where necessary, comparative figures have been restated to conform to changes in current year financial presentation and group structures.

References to the prior year are to the 12 months ended 31 March 2025.

References to the first half are to the six months ended 30 September 2025.

References to the second half are to the six months ended 31 March 2026.

In the financial tables throughout this document ****** indicates that the absolute percentage change in the balance was greater than 300% or indicates the result was a gain in one period but a loss in another, or vice versa.

Independent Auditor's Report

This document should be read in conjunction with the Financial Report for the year ended 31 March 2026, which was subject to independent audit by PricewaterhouseCoopers.

PricewaterhouseCoopers' independent auditor's report to the members of Macquarie Bank Limited dated 8 May 2026 was unqualified.

Any additional financial information in this document which is not included in the Financial Report was not subject to independent audit by PricewaterhouseCoopers.

Disclaimer

The material in this document has been prepared by Macquarie Bank Limited ABN 46 008 583 542 ("MBL") and is general background information about Macquarie's ("MBL and its subsidiaries") activities current as at the date of this document. This information is given in summary form and does not purport to be complete. The material in this document may include information derived from publicly available sources that have not been independently verified. Information in this document should not be considered as advice or a recommendation to investors or potential investors in relation to holding, purchasing or selling securities or other financial products or instruments and does not take into account your particular investment objectives, financial situation or needs. Before acting on any information you should consider the appropriateness of the information having regard to these matters, any relevant offer document and in particular, you should seek independent financial advice. No representation or warranty is made as to the accuracy, completeness or reliability of the information. All securities and financial product or instrument transactions involve risks, which include (among others) the risk of adverse or unanticipated market, financial or political developments and, in international transactions, currency risk.

This document may contain forward looking statements - that is, statements related to future, not past, events or other matters - including, without limitation, statements regarding our intent, belief or current expectations with respect to Macquarie's businesses and operations, market conditions, results of operation and financial condition, capital adequacy, provisions for impairments and risk management practices. Readers are cautioned not to place undue reliance on these forward looking statements. Macquarie does not undertake any obligation to publicly release the result of any revisions to these forward looking statements or to otherwise update any forward looking statements, whether as a result of new information, future events or otherwise, after the date of this document. Actual results may vary in a materially positive or negative manner. Forward looking statements and hypothetical examples are subject to uncertainty and contingencies outside Macquarie's control. Past performance is not a reliable indication of future performance.

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01

Results Overview

1.1 Executive Summary

FY2026 net profit¹

\$A6,011m

↑ 74% on prior year

FY2026 net operating income

\$A15,095m

↑ 27% on prior year

FY2026 operating expenses

\$A7,994m

↑ 7% on prior year

FY2026 net profit contribution² by Operating Group

Summary of the Operating Groups' performance for the year ended 31 March 2026.

Banking and Financial Services (BFS)

\$A1,610m

↑ 17% on prior year due to

- higher net interest income primarily driven by growth in the average loan and deposit portfolios, partially offset by lower margins reflecting changes in portfolio mix and lending and deposit competition
- higher fee and commission income driven by growth in average funds on platform, the loan portfolio and BFS deposits.

Partially offset by:

- higher operating expenses reflecting increased technology expenses to support business growth and scalable operations.

Commodities and Global Markets (CGM)

\$A3,643m

↑ 27% on prior year due to

- increased net investment income primarily due to the gain on sale from the divestment of the OnStream meters platform and other Asset Finance investment activity in the technology and energy sectors
- increased foreign exchange, interest rate and credit products income driven by continued strong client hedging activity in structured foreign exchange products and increased contributions from financing origination
- increased Asset Finance net interest and trading income driven by increased volumes across the shipping and technology sectors
- increased fee and commission income driven by higher structuring fees in commodities products and increased client activity in Futures.

Partially offset by:

- lower Commodities net interest and trading income primarily driven by the transfer of the North American Power, Gas and Emissions business to the Non-Bank Group.

Corporate

Net income of **\$A758m**

↑substantially on prior year due to

- higher net investment income due to a gain on the transfer of CGM's North American Power, Gas and Emissions business to the Non-Bank Group.

Partially offset by:

- lower net interest and trading income driven by lower earnings on capital
- higher employment expenses driven by higher performance-related profit share
- higher income tax expense driven by the performance of the Bank group, as well as the geographical composition and nature of earnings.

¹ Net profit is profit after tax attributable to ordinary equity holder of Macquarie Bank Limited.

² Net profit contribution is management accounting profit before unallocated corporate costs, profit share and income tax.

1.1 Executive Summary

Continued

Profit attributable to the ordinary equity holder

\$A6,011m

↑ 74% on prior year

	HALF YEAR TO			FULL YEAR TO		
	Mar 26 \$Am	Sep 25 \$Am	Movement %	Mar 26 \$Am	Mar 25 \$Am	Movement %
Financial Performance Summary						
Net interest income	1,723	1,769	(3)	3,492	3,231	8
Net trading income	2,379	2,034	17	4,413	5,025	(12)
Net interest and trading income	4,102	3,803	8	7,905	8,256	(4)
Fee and commission income	1,717	1,426	20	3,143	2,610	20
Net investment income	1,348	2,511	(46)	3,859	688	*
Net credit impairment charges	(220)	(71)	210	(291)	(110)	165
Net other impairment charges	(68)	1	*	(67)	(40)	68
Net other operating income						
Net operating lease income	254	209	22	463	420	10
Net other (expense)/income	37	46	(20)	83	96	(14)
Net other operating income	291	255	14	546	516	6
Net operating income	7,170	7,925	(10)	15,095	11,920	27
Compensation expenses	(2,536)	(2,247)	13	(4,783)	(4,557)	5
Other employment expenses	(136)	(141)	(4)	(277)	(254)	9
Employment expenses	(2,672)	(2,388)	12	(5,060)	(4,811)	5
Brokerage, commission and fee expenses	(446)	(331)	35	(777)	(644)	21
Non-salary technology expenses	(509)	(496)	3	(1,005)	(961)	5
Other operating expenses	(629)	(523)	20	(1,152)	(1,063)	8
Total operating expenses	(4,256)	(3,738)	14	(7,994)	(7,479)	7
Operating profit before income tax	2,914	4,187	(30)	7,101	4,441	60
Income tax expense	(572)	(518)	10	(1,090)	(996)	9
Profit attributable to ordinary equity holders of Macquarie Bank Limited	2,342	3,669	(36)	6,011	3,445	74
Key metrics						
Expense to income ratio (%)	59.4	47.2		53.0	62.7	
Effective tax rate (%)	19.6	12.4		15.4	22.4	

Net operating income

Net operating income of \$A15,095 million for the year ended 31 March 2026 increased 27% from \$A11,920 million in the prior year. This increase was mainly driven by higher net investment income and fee and commission income, partially offset by lower net interest and trading income and higher credit and other impairment charges.

Net interest and trading income

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
7,905	8,256

↓ 4%

on prior year

Largely driven by:

- lower Commodities income driven by the transfer of CGM's North American Power, Gas and Emissions business to the Non-Bank Group
- lower margins reflecting changes in portfolio mix and lending and deposit competition, in BFS.

Partially offset by:

- higher net interest income due to growth in the average loan and deposit portfolios in BFS
- higher Asset Finance income due to increased volumes across the shipping and technology sectors in CGM
- higher foreign exchange, interest rate and credit products income driven by higher contributions from financing origination and continued strong client hedging activity in structured foreign exchange products, in CGM.

Net investment income

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
3,859	688

↑

substantially

on prior year

Largely driven by:

- the gain on the transfer of CGM's North American Power, Gas and Emissions business to the Non-Bank Group
- the gain on sale from the divestment of the OnStream meters platform in CGM.

Net other operating income

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
546	516

↑ 6%

on prior year

Largely driven by:

- increased contribution from the meters sector.

Fee and commission income

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
3,143	2,610

↑ 20%

on prior year

Largely driven by:

- higher structuring fees in commodities products and increased client activity in Futures, in CGM
- higher recoveries of the Central Service Group's cost base from the Non-Bank Group
- higher income driven by growth in average funds on platform, the loan portfolio and deposits, in BFS.

Net credit impairment charges

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
(358)	(150)

↑

substantially

on prior year

Largely driven by:

- higher credit impairment charges primarily due to portfolio growth, uncertainty in the macroeconomic environment and specific impairments for a small number of counterparties, in CGM.

1.1 Executive Summary

Continued

Operating expenses

Total operating expenses of \$A7,994 million for the year ended 31 March 2026 increased 7% from \$A7,479 million in the prior year. This increase was primarily driven by higher employment and brokerage, commission and fee expenses.

Employment expenses

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
5,060	4,811

↑ **5%**
on prior year

Largely driven by:

- higher performance-related profit share
- wage inflation.

Brokerage, commission and fee expenses

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
777	644

↑ **21%**
on prior year

Largely driven by:

- increased hedging and trading-related expenses across equities, foreign exchange, interest rates and credit, in CGM.

Non-salary technology expenses

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
1,005	961

↑ **5%**
on prior year

Largely driven by:

- increased investment in technology initiatives, with a focus on data and digitalisation, to support business growth and scalable operations.

Other operating expenses

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
1,152	1,063

↑ **8%**
on prior year

Largely driven by:

- higher expenses due to increased investment in the CGM platform, including adjacent business opportunities and significant transaction-related costs, in CGM
- provisions related to specific legal matters.

Income tax expense and Effective tax rate

Income tax expense

FULL YEAR TO	
31 Mar 26	31 Mar 25
\$Am	\$Am
1,090	996

↑ **9%**
on prior year

Effective tax rate

FULL YEAR TO	
31 Mar 26	31 Mar 25
%	%
15.4	22.4

↓ **7.0%**
on prior year

The movement was largely driven by the geographical composition and nature of earnings. The movement in the effective tax rate was largely driven by the non-assessable gain recognised on the transfer of CGM's North American Power, Gas and Emissions business to the Non-Bank Group.

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1.1 Executive Summary

Continued

Statement of Financial Position

	AS AT		MOVEMENT
	Mar 26 \$Ab	Mar 25 \$Ab	Mar 25 %
Assets			
Cash and bank balances	19.6	22.3	(12)
Cash collateralised lending and reverse repurchase agreements	77.3	60.2	28
Trading assets	38.2	29.7	29
Margin money and settlement assets	18.9	20.1	(6)
Derivative assets	42.2	23.9	77
Financial investments	23.6	17.1	38
Other assets	7.4	7.2	3
Loan assets	226.2	181.4	25
Due from other Macquarie Group entities	4.8	6.3	(24)
Property, plant and equipment and right-of-use assets	3.7	6.0	(38)
Deferred tax assets	1.2	1.1	9
Total assets	463.1	375.2	23
Liabilities			
Deposits	221.5	177.7	25
Cash collateralised borrowing and repurchase agreements	6.8	4.7	45
Trading liabilities	12.3	5.8	112
Margin money and settlement liabilities	27.7	23.6	17
Derivative liabilities	36.3	23.2	56
Other liabilities	10.2	9.9	3
Due to other Macquarie Group entities	15.0	9.1	65
Issued debt securities and other borrowings	94.6	85.8	10
Total liabilities excluding loan capital	424.4	339.7	25
Loan capital	14.1	12.5	13
Total liabilities	438.5	352.2	25
Net assets	24.6	23.0	7
Equity			
Contributed equity	10.3	10.2	1
Reserves	0.7	1.6	(56)
Retained earnings	13.6	11.2	21
Total capital and reserves attributable to the ordinary equity holder of Macquarie Bank Limited	24.6	23.0	7
Total equity	24.6	23.0	7

Statement of financial position

The Consolidated Entity's Statement of financial position was impacted during the year ended 31 March 2026 by changes resulting from a combination of business activities, Group Treasury management initiatives and macroeconomic factors.

Assets

Total assets of \$A463.1 billion as at 31 March 2026 increased 23% from \$A375.2 billion as at 31 March 2025.

The principal drivers for the increase were as follows:

- loan assets of \$A226.2 billion as at 31 March 2026 increased 25% from \$A181.4 billion as at 31 March 2025, driven by volume growth in BFS home loans and corporate, commercial and other lending in CGM
- derivative assets of \$A42.2 billion as at 31 March 2026 increased 77% from \$A23.9 billion as at 31 March 2025, driven by movements in gas and power commodity prices due to market volatility. After taking into account related financial instruments, cash and other collateral, the residual derivative exposure was \$A11.6 billion (31 March 2025: \$A6.9 billion). The majority of the residual derivative exposure is short-term in nature and managed within the Consolidated Entity's market and credit risk frameworks, with a substantial portion of the exposure with investment grade counterparties
- cash collateralised lending and reverse repurchase agreements of \$A77.3 billion as at 31 March 2026 increased 28% from \$A60.2 billion as at 31 March 2025, driven by an increase in holdings of reverse repurchase agreements as part of Group Treasury's liquid asset portfolio management and higher trading activity, in CGM
- trading assets of \$A38.2 billion as at 31 March 2026 increased 29% from \$A29.7 billion as at 31 March 2025, driven by an increase in holdings of listed equity securities, in CGM
- financial investments of \$A23.6 billion as at 31 March 2026 increased 38% from \$A17.1 billion as at 31 March 2025, driven by growth in the portfolios of high quality liquid assets held across Group Treasury's liquidity portfolio.

Liabilities

Total liabilities of \$A438.5 billion as at 31 March 2026 increased 25% from \$A352.2 billion as at 31 March 2025.

The principal drivers for the increase were as follows:

- deposits of \$A221.5 billion as at 31 March 2026 increased 25% from \$A177.7 billion as at 31 March 2025, driven by volume growth in deposits, in BFS
- derivative liabilities of \$A36.3 billion as at 31 March 2026 increased 56% from \$A23.2 billion as at 31 March 2025, commensurate with the movement in derivative assets
- issued debt securities and other borrowings of \$A94.6 billion as at 31 March 2026 increased 10% from \$A85.8 billion as at 31 March 2025, driven by the net issuance of commercial paper, certificates of deposit and borrowings, in Group Treasury
- margin money and settlement liabilities of \$A27.7 billion as at 31 March 2026 increased 17% from \$A23.6 billion as at 31 March 2025, driven by an increase in margin placed by financial institutions and broker settlement balances, in CGM
- trading liabilities of \$A12.3 billion as at 31 March 2026 increased 112% from \$A5.8 billion as at 31 March 2025, driven by an increase in short positions on listed equity securities, in CGM.

Equity

Total equity of \$A24.6 billion as at 31 March 2026 increased 7% from \$A23.0 billion as at 31 March 2025,

The principal drivers for the increase were as follows:

- \$A6.0 billion of earnings generated during the current period.

Partially offset by:

- \$A0.7 billion decrease in the foreign currency translation reserve, largely driven by the appreciation of the Australian Dollar against the United States Dollar
- \$A3.5 billion in dividend payments.

1.1 Executive Summary

Continued

Loan Assets

Loan assets by Operating Group per the funded balance sheet are shown in detail below:

	Notes	AS AT		MOVEMENT
		Mar 26 \$Ab	Mar 25 \$Ab	Mar 25 %
BFS				
Home loans	1	183.0	143.0	28
Business banking	2	18.1	16.6	9
Car loans	3	0.1	2.6	(96)
Other	4	0.3	0.3	-
Total BFS		201.5	162.5	24
CGM				
Asset Finance	5	5.0	4.3	16
Resources and commodities	6	4.7	3.7	27
Foreign exchange, interest rate and credit	7	12.8	10.5	22
Other	8	2.2	0.4	*
Total CGM		24.7	18.9	31
Total¹		226.2	181.4	25

¹ Total loan assets per funded balance sheet includes self-securitised assets.

Explanatory notes concerning asset security of funded loan asset portfolio

1. Home loans

Loans secured by mortgages over residential property.

2. Business banking

Loan portfolio secured largely by working capital, business cash flows and real property.

3. Car loans

Secured by motor vehicles.

4. BFS Other

Includes credit cards.

5. Asset finance

Predominantly secured by underlying financed assets.

6. Resources and commodities

Diversified loan portfolio primarily to the resources sector that is secured by the underlying assets with associated price hedging to mitigate risk.

7. Foreign exchange, interest rate and credit

Diversified lending predominantly consisting of loans which are secured by other loan collateral, assets including rights and receivables and warehoused security from mortgages and auto loans.

8. CGM Other

Predominantly short-term transaction funding.

1.1 Executive Summary

Continued

Equity Investments

Equity investments include:

- interests in associates and joint ventures; and
- financial investments excluding trading equities.

Equity investments reconciliation

	AS AT		MOVEMENT
	Mar 26	Mar 25	Mar 25
	\$Ab	\$Ab	%
Equity investments			
Statement of financial position			
Equity investments at fair value	0.3	0.2	50
Interest in associates and joint ventures ¹	0.1	0.6	(83)
Total equity investments per statement of financial position	0.4	0.8	(50)

¹ Presented as part of Other assets in the MBL statutory balance sheet, refer to Note 17 *Other assets* in the Annual Report.

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02

Segment Analysis

2.1 Basis of Preparation

Operating Segments

AASB 8 *Operating Segments* requires the 'management approach' to disclosing information about the Consolidated Entity's reportable segments. The financial information is reported on the same basis as used internally by Senior Management for evaluating Operating Segment performance and for deciding how to allocate resources to Operating Segments. Such information may be produced using different measures to that used in preparing the statutory income statement.

For internal reporting, performance measurement and risk management purposes, the Consolidated Entity is divided into Operating Groups and a Corporate segment (reportable segments).

The financial information disclosed relates to the Consolidated Entity's ordinary activities.

These segments have been set up based on the different core products and services offered. The Operating Groups comprise:

- **BFS** which provides a diverse range of personal banking, wealth management and business banking products and services to retail clients, advisers, brokers and business clients
- **CGM** which is a global business offering capital and financing, risk management, market access, physical execution and logistics solutions to its diverse client base across Commodities, Financial Markets and Asset Finance.

The Corporate segment comprises head office and Central Service Groups, and holds certain legacy and strategic investments, assets and businesses that are not allocated to any of the Operating Groups. Any individually immaterial balance not attributable to an Operating Segment is also reported as part of the Corporate segment.

Items of income and expense within the Corporate segment include the net result of managing Macquarie Bank's liquidity and funding requirements, earnings on capital and the residual accounting volatility relating to economically hedged positions where hedge accounting is applied, as well as accounting volatility for other economically hedged positions where hedge accounting is not applied.

Other items of income and expense within the Corporate segment include earnings from certain legacy investments transferred to Corporate for strategic management, changes in central overlays to credit and other impairments or valuation of assets, provisions for uncertain or legacy matters, unallocated head office and Central Service Groups costs. The Corporate segment also includes performance-related profit share and share-based payments expenses and income tax expense.

Below is a selection of key policies applied in determining the Operating Segment results.

Internal funding arrangements

Group Treasury has the responsibility for managing wholesale funding for the Consolidated Entity, and Operating Groups primarily obtain their required funding from Group Treasury. The Operating Groups are assumed to be fully debt funded for the purposes of internal funding charges. The interest rates charged by Group Treasury are determined by the currency and term of the funding.

With the exception of deposit funding, Operating Groups may only source funding directly from external sources where the funding is secured by the Operating Group's assets or where they have specific capabilities that support Group Treasury in raising unsecured funding. In such cases, Operating Groups generally bear the funding costs directly and Group Treasury may levy additional charges, where appropriate.

Transactions between Operating Segments

Operating Segments that enter into arrangements with other Operating Segments must do so on commercial terms or as agreed by the Consolidated Entity's Chief Executive Officer or Chief Financial Officer.

Internal transactions are recognised in each of the relevant categories of income and expense and eliminated on consolidation as appropriate.

Transactions under common control

The Company executed a restructure agreement with MFL in the Non-Bank Group in the prior financial year to transfer the Equity Derivatives and Trading (EDT) business within the CGM Operating Group. Under the terms, it was agreed to transfer economic risk, reward and decision-making for each component of the EDT business at the corresponding transfer date. On 23 September 2025, approvals were obtained for MBL and MFL to terminate the transfer. MBL retained the Day 1 consideration of \$A59 million and recognised an increase in contributed equity.

The Consolidated Entity sold its equity interest in MIFL and certain subsidiaries, including its North American Power, Gas and Emissions business to MGL for a total cash consideration of \$A3,031 million resulting in a gain on disposal of \$A2,422 million. Subsequent to the disposal, amounts due to/from MIFL and its consolidated entities have been presented in due to/from other Macquarie Group entities.

In September 2025, a related Macquarie Group entity made the payment of \$A321 million for 100% of the net capital invested in the Shield Master Fund, by those who invested through Macquarie. Correspondingly, there were no balances recognised in the MBL financial report.

2.1 Basis of Preparation

Continued

The Consolidated Entity sold its equity interest in certain non-core associates and joint ventures to Macquarie CGM Investments Holdings Pty Ltd (a subsidiary of MFL) for cash consideration of \$474 million, resulting in a gain on disposal of \$55 million for the Consolidated Entity.

As part of the external sale of its meter asset provider platform, OnStream, the Company sold certain meter assets to its subsidiaries, Macquarie Meters 3 (UK) Limited and Macquarie Leasing Limited, for cash consideration of \$2,742 million, resulting in a gain of \$1,241 million.

The Consolidated Entity also acquired certain meter assets from the Non-Bank Group (MM6 Limited, a subsidiary of MFL) for cash consideration of \$112 million. The acquisition was accounted for a transaction under common control, and accordingly, net assets were recognised at predecessor carrying value of \$67 million with the difference between the consideration paid and predecessor value being recognised in retained earnings.

During the prior year, the Consolidated Entity entered into the following related party transactions under common control:

The Consolidated Entity sold its equity interest in Macquarie Corona Energy Holdings Limited and its subsidiaries to Macquarie UK Holdings No. 2 Limited in the Non-Bank Group for a total cash consideration of \$818 million resulting in a gain on disposal of \$610 million.

Accounting for economic interest rate risk hedging derivatives and presentation of interest and trading income

With respect to businesses that predominantly earn income from lending activities, derivatives that hedge interest rate risk are measured at fair value through profit or loss (FVTPL). Changes in the fair value are presented in net trading income and give rise to income statement volatility unless designated in hedge accounting relationships. If designated in fair value hedge accounting relationships, the carrying value of the hedged items are adjusted for changes in the fair value attributable to the hedged risks to reduce volatility in the income statement. If designated in cash flow hedge accounting relationships, the effective portion of the derivatives' fair value gains or losses are deferred in the cash flow hedge reserve as part of Other Comprehensive Income (OCI), and subsequently recognised in the income statement at the time at which the hedged items affect the income statement for the hedged risks.

For segment reporting, derivatives are accounted for on an accrual basis in the results of the Operating Groups to the extent that the Corporate segment manages the derivative volatility, either through the application of hedge accounting or where the derivative volatility may offset the volatility of other positions managed within the Corporate segment.

Net interest income and net trading income are presented and discussed below in aggregate for each Operating Group, which management believes presents a more consistent overview of business performance and allows for a better analysis of the underlying activities and drivers.

Central Service Groups

The Central Service Groups provide a range of functions supporting MGL's Operating Groups, ensuring that they have the appropriate workplace support and systems to operate effectively and the necessary resources to meet their regulatory, compliance, financial, legal and risk management requirements.

Central Service Groups recover their costs from Operating Groups generally on either a time and effort allocation basis or a fee for service basis. Central Service Groups include the Corporate Operations Group (COG), Financial Management, People and Engagement (FPE), Risk Management Group (RMG), Legal and Governance Group (LGG) and Central Executive.

Performance-related profit share and share-based payments expense

Performance-related profit share and share-based payments expenses relating to the Macquarie Group Employee Retained Equity Plan (MEREP) are recognised in the Corporate segment and are not allocated to Operating Groups.

Income tax

The income tax expense and benefit is recognised in the Corporate segment and is not allocated to the Operating Groups. However, to recognise an Operating Group's contribution to permanent income tax differences, the internal management revenue/(charge) category is used. In circumstances where income tax returns have not yet been lodged, the timing of recognition of any benefit or impact is subject to Senior Management discretion.

This internal management revenue/(charge) category, which is primarily used for permanent income tax differences generated by the Operating Groups, is offset by an equal and opposite amount recognised in the Corporate segment such that they are eliminated on consolidation.

Presentation of segment income statements

The income statements on the following pages for each of the reported segments are in some cases summarised by grouping non-material balances together. Where appropriate, all material or key balances have been reported separately to provide users with information relevant to the understanding of the Consolidated Entity's financial performance. The financial information disclosed relates to the Consolidated Entity's ordinary activities.

	BFS \$Am	CGM \$Am	Corporate \$Am	Total \$Am
Full year ended 31 March 2026				
Net interest and trading income	2,899	4,403	603	7,905
Fee and commission income	668	748	1,727	3,143
Net investment income	1	1,366	2,492	3,859
Other operating income and charges				
Net credit and other impairment charges	(36)	(310)	(12)	(358)
Net other operating income and charges	-	486	60	546
Internal management revenue/(charge)	1	(6)	5	-
Net operating income	3,533	6,687	4,875	15,095
Total operating expenses	(1,923)	(3,044)	(3,027)	(7,994)
Operating profit before income tax	1,610	3,643	1,848	7,101
Income tax expense	-	-	(1,090)	(1,090)
Net profit contribution	1,610	3,643	758	6,011
Full year ended 31 March 2025				
Net interest and trading income	2,717	4,736	803	8,256
Fee and commission income	611	525	1,474	2,610
Net investment income	(36)	119	605	688
Other operating income and charges				
Net credit and other impairment charges	(45)	(92)	(13)	(150)
Net other operating income and charges	(7)	500	23	516
Internal management (charge)/revenue	(3)	16	(13)	-
Net operating income	3,237	5,804	2,879	11,920
Total operating expenses	(1,857)	(2,932)	(2,690)	(7,479)
Operating profit before income tax	1,380	2,872	189	4,441
Income tax expense	-	-	(996)	(996)
Net profit/(loss) contribution	1,380	2,872	(807)	3,445

2.2 BFS

	HALF YEAR TO			FULL YEAR TO		
	Mar 26 \$Am	Sep 25 \$Am	Movement %	Mar 26 \$Am	Mar 25 \$Am	Movement %
Net interest and trading income	1,443	1,456	(1)	2,899	2,717	7
Fee and commission income						
Wealth management fee income	237	224	6	461	435	6
Banking and leasing fee income	102	105	(3)	207	176	18
Total fee and commission income	339	329	3	668	611	9
Other operating income and charges						
Net credit and other impairment charges	(12)	(24)	(50)	(36)	(45)	(20)
Investment and other income/(charges)	5	(4)	*	1	(43)	*
Total other operating income and charges	(7)	(28)	(75)	(35)	(88)	(60)
Internal management revenue/(charge)	-	1	(100)	1	(3)	*
Net operating income	1,775	1,758	1	3,533	3,237	9
Operating expenses						
Employment expenses	(232)	(234)	(1)	(466)	(472)	(1)
Brokerage, commission and fee expenses	(95)	(92)	3	(187)	(176)	6
Technology expenses ¹	(375)	(387)	(3)	(762)	(722)	6
Other operating expenses	(256)	(252)	2	(508)	(487)	4
Total operating expenses	(958)	(965)	(1)	(1,923)	(1,857)	4
Net profit contribution	817	793	3	1,610	1,380	17
Non-GAAP metrics						
Funds on platform (\$Ab)	155.9	166.7	(6)	155.9	154.0	1
Loan portfolio (\$Ab) ²	199.9	178.4	12	199.9	161.4	24
BFS deposits (\$Ab) ³	215.3	192.5	12	215.3	172.4	25
Headcount ⁴	4,252	4,132	3	4,252	4,122	3
Headcount (excluding Technology)	2,806	2,649	6	2,806	2,713	3

Net profit contribution of \$A1,610 million for the year ended 31 March 2026 increased 17% from \$A1,380 million in the prior year due to:

- higher net interest income primarily driven by growth in the average loan and deposit portfolios, partially offset by lower margins reflecting changes in portfolio mix and lending and deposit competition
- higher fee and commission income driven by growth in average funds on platform, the loan portfolio and BFS deposits.

Partially offset by:

- higher operating expenses reflecting increased technology expenses to support business growth and scalable operations.

¹ Technology expenses includes employment costs (FY2026: \$A276 million and FY2025: \$A252 million), other staff related costs, infrastructure and support and licences.

² The loan portfolio comprises home loans (excluding offset accounts), loans to businesses, credit cards and car loans.

³ BFS deposits include home loan offset accounts.

⁴ Prior comparatives have been restated for the transfer of BFS Technology employees from Corporate to BFS.

Net interest and trading income

Net interest and trading income relates to interest income earned from the loan portfolio that primarily comprises home loans, loans to businesses, car loans and credit cards. BFS also generates income from deposits, which are used as a source of funding.

Net interest and trading income of \$A2,899 million for the year ended 31 March 2026 increased 7% from \$A2,717 million in the prior year, primarily due to 19% growth in the average loan portfolio¹ and 24% growth in the average deposit portfolio¹. This was partially offset by lower margins reflecting changes in portfolio mix, and lending and deposit competition.

Wealth management fee income

Wealth management fee income relates to fees earned on a range of BFS' products and services including Wrap administration fees and Private Bank advice fees.

Wealth management fee income of \$A461 million for the year ended 31 March 2026 increased 6% from \$A435 million in the prior year, due to higher administration and advice fees driven by higher average funds on platform.

Banking and lending fee income

Banking and lending fee income relates to fees earned on a range of BFS' products including home loans, car loans, credit cards, business loans and deposits.

Banking and lending fee income of \$A207 million for the year ended 31 March 2026 increased 18% from \$A176 million in the prior year, due to growth in the loan portfolio and BFS deposits.

Net credit and other impairment charges

Net credit and other impairment charges of \$A36 million for the year ended 31 March 2026 decreased 20% from \$A45 million in the prior year, largely driven by changes in portfolio mix and the partial sale of the car loans portfolio, partially offset by uncertainty in the macroeconomic outlook and volume growth.

Investment and other income/ (charges)

Investment and other income of \$A1 million for the year ended 31 March 2026 compared to investment and other charges of \$A43 million in the prior year, mainly driven by the revaluation of an equity investment in the prior year.

Operating expenses

Total operating expenses of \$A1,923 million for the year ended 31 March 2026 increased 4% from \$A1,857 million in the prior year.

Employment expenses of \$A466 million for the year ended 31 March 2026 were broadly in line with the prior year, with the impact of lower average headcount, driven by digitalisation and operational improvements, largely offset by wage inflation.

Brokerage, commission and fee expenses of \$A187 million for the year ended 31 March 2026 were broadly in line with the prior year.

Technology expenses of \$A762 million for the year ended 31 March 2026 increased 6% from \$A722 million in the prior year, mainly to support business growth and scalable operations.

Other operating expenses of \$A508 million for the year ended 31 March 2026 were broadly in line with the prior year.

¹ Calculations based on average volumes net of offset accounts.

2.3 CGM

	HALF YEAR TO			FULL YEAR TO		
	Mar 26 \$Am	Sep 25 \$Am	Movement %	Mar 26 \$Am	Mar 25 \$Am	Movement %
Net interest and trading income						
Commodities	1,272	1,134	12	2,406	2,988	(19)
Foreign exchange, interest rates and credit	718	641	12	1,359	1,261	8
Equities	248	215	15	463	417	11
Asset Finance	114	61	87	175	70	150
Net interest and trading income	2,352	2,051	15	4,403	4,736	(7)
Fee and commission income						
Brokerage and other trading-related fees	204	176	16	380	307	24
Other fee and commission income	222	146	52	368	218	69
Total fee and commission income	426	322	32	748	525	42
Net investment income	1,300	66	*	1,366	119	*
Other operating income and charges						
Net credit and other impairment charges	(251)	(59)	*	(310)	(92)	237
Net operating lease income	251	207	21	458	416	10
Other (charges)/income	(4)	32	*	28	84	(67)
Total other operating income and charges	(4)	180	*	176	408	(57)
Internal management (charge)/revenue	(10)	4	*	(6)	16	*
Net operating income	4,064	2,623	55	6,687	5,804	15
Operating expenses						
Employment expenses	(398)	(385)	3	(783)	(753)	4
Brokerage, commission and fee expenses	(263)	(236)	11	(499)	(458)	9
Other operating expenses	(836)	(926)	(10)	(1,762)	(1,721)	2
Total operating expenses	(1,497)	(1,547)	(3)	(3,044)	(2,932)	4
Net profit contribution	2,567	1,076	139	3,643	2,872	27
Non-GAAP metrics						
Headcount	2,101	2,223	(5)	2,101	2,331	(10)

Net profit contribution of \$A3,643 million for the year ended 31 March 2026 increased 27% from \$A2,872 million in the prior year due to:

- increased net investment income primarily due to the gain on sale from the divestment of the OnStream meters platform and other Asset Finance investment activity in the technology and energy sectors
- increased foreign exchange, interest rate and credit products income driven by continued strong client hedging activity in structured foreign exchange products and increased contributions from financing origination
- increased Asset Finance net interest and trading income driven by increased volumes across the shipping and technology sectors
- increased fee and commission income driven by higher structuring fees in commodities products and increased client activity in Futures.

Partially offset by:

- lower Commodities net interest and trading income primarily driven by the transfer of the North American Power, Gas and Emissions business to the Non-Bank Group.

Net interest and trading income

Net interest and trading income of \$A4,403 million for the year ended 31 March 2026 decreased 7% from \$A4,736 million in the prior year.

Commodities net interest and trading income

Net interest and trading income from commodity related activities is generated from the provision of hedging and risk management services and loans and working capital finance to clients across a range of commodity sectors including metals, energy and agriculture.

Net interest and trading income from commodities of \$A2,406 million for the year ended 31 March 2026 decreased 19% from \$A2,988 million in the prior year.

Income from risk management is driven by managing clients' exposure to commodity price volatility, which is supported by our strong internal risk management framework.

Risk management income decreased from the prior year driven by the transfer of the North American Power, Gas and Emissions business to the Non-Bank Group.

Lending and financing activities include interest income from the provision of loans and working capital finance to clients across a range of commodity sectors including metals, energy and agriculture. Commodities lending and financing activities are primarily secured against underlying assets and typically have associated hedging to protect against downside risk.

Lending and financing income increased on prior year due to increased client activity across the energy and resources sectors.

For inventory management and trading, CGM enters into financial and physical contracts including exchange traded derivatives, OTC derivatives, storage contracts and transportation agreements as part of its commodities platform. These arrangements enable CGM to facilitate client transactions and provide CGM with trading opportunities where there is an imbalance between the supply and demand for commodities. Revenue is dependent on a number of factors including the volume of transactions, the level of risk assumed and the volatility of price movements across commodity markets and products.

Storage and transportation contracts, which were managed on a fair value basis for financial and risk management purposes, were required to be accounted for on an accruals basis for statutory reporting purposes, which may result in some variability in the timing of reported income.

Inventory management and trading income decreased from the prior year driven by the transfer of the North American Power, Gas and Emissions business to the Non-Bank Group.

Foreign exchange, interest rates and credit net interest and trading income

Net interest and trading income from foreign exchange, interest rates and credit related activities are generated from the provision of trading and hedging services to a range of corporate and institutional clients globally, in addition to making secondary markets in corporate debt securities, syndicated bank loans and middle market loans and providing specialty lending.

Net interest and trading income from foreign exchange, interest rates and credit related activities of \$A1,359 million for the year ended 31 March 2026 increased 8% from \$A1,261 million in the prior year reflecting increased contributions from financing origination and continued strong client hedging activity in structured foreign exchange products.

Equities net interest and trading income

Equities net interest and trading income is generated from the issue of derivative products, the provision of equity finance solutions to institutional clients and the conduct of risk management and trading activities.

Equities net interest and trading income of \$A463 million for the year ended 31 March 2026 increased 11% from \$A417 million in the prior year, primarily driven by increased client activity.

Asset Finance net interest and trading income

Net interest and trading income in Asset Finance predominantly relates to net income from the loan and finance lease portfolios (including shipping finance, equipment and technology financing) and the funding costs associated with the operating lease portfolios (including energy, telecommunication and mining assets).

Asset Finance net interest and trading income of \$A175 million for the year ended 31 March 2026 increased substantially from \$A70 million in the prior year, mainly due to increased volumes across the shipping and technology sectors.

2.3 CGM

Continued

Fee and commission income

Fee and commission income of \$A748 million for the year ended 31 March 2026 increased 42% from \$A525 million in the prior year, driven by higher structuring fees in commodities products and increased client activity in Futures.

Net investment income

Net investment income of \$A1,366 million for the year ended 31 March 2026 was substantially up from \$A119 million in the prior year, primarily due to the gain on sale from the divestment of the OnStream meters platform and other Asset Finance investment activity in the technology and energy sectors.

Net credit and other impairment charges

Net credit and other impairment charges of \$A310 million for the year ended 31 March 2026 were substantially up from \$A92 million in the prior year, driven by portfolio growth, uncertainty in the macroeconomic environment and specific impairments for a small number of counterparties.

Net operating lease income

Net operating lease income of \$A458 million for the year ended 31 March 2026 increased 10% from \$A416 million in the prior year, primarily driven by an increased contribution from the meters sector.

Other (charges)/income

Other income of \$A28 million for the year ended 31 March 2026 decreased 67% from \$A84 million in the prior year, primarily driven by the write-down of operating lease assets.

Operating expenses

Total operating expenses of \$A3,044 million for the year ended 31 March 2026 increased 4% from \$A2,932 million in the prior year.

Employment expenses of \$A783 million for the year ended 31 March 2026 increased 4% from \$A753 million in the prior year, driven by one-off staff related costs and wage inflation.

Brokerage, commission and fee expenses of \$A499 million for the year ended 31 March 2026 increased 9% from \$A458 million in the prior year, due to increased hedging and trading-related expenses across equities, foreign exchange, interest rates and credit.

Other operating expenses of \$A1,762 million for the year ended 31 March 2026 increased 2% from \$A1,721 million in the prior year, mainly reflecting increased investment in the CGM platform, including adjacent business opportunities and significant transaction related costs.

2.4 Corporate

	HALF YEAR TO			FULL YEAR TO		
	Mar 26	Sep 25	Movement	Mar 26	Mar 25	Movement
	\$Am	\$Am	%	\$Am	\$Am	%
Net interest and trading income	307	296	4	603	803	(25)
Fee and commission income	952	775	23	1,727	1,474	17
Net investment income	43	2,449	(98)	2,492	605	*
Other operating income and charges						
Net credit and other impairment (charges)/reversals	(25)	13	*	(12)	(13)	(9)
Other income	44	16	175	60	23	161
Total other operating income and charges	19	29	(34)	48	10	*
Internal management revenue/(charge)	10	(5)	*	5	(13)	*
Net operating income	1,331	3,544	(62)	4,875	2,879	69
Operating expenses						
Employment expenses	(1,958)	(1,627)	20	(3,585)	(3,508)	2
Brokerage, commission and fee expenses	(89)	(3)	*	(92)	(10)	*
Other operating expense recoveries	246	404	(39)	650	828	(21)
Total operating expenses	(1,801)	(1,226)	47	(3,027)	(2,690)	13
Income tax expense	(572)	(518)	10	(1,090)	(996)	9
Net (loss)/profit contribution	(1,042)	1,800	*	758	(807)	*
Non-GAAP metrics						
Headcount	8,748	8,961	(2)	8,748	8,956	(2)

Net profit contribution of \$A758 million for the year ended 31 March 2026 compared to a loss of \$A807 million in the prior year due to:

- higher net investment income due to a gain on the transfer of CGM's North American Power, Gas and Emissions business to the Non-Bank Group.

Partially offset by:

- lower net interest and trading income driven by lower earnings on capital
- higher employment expenses driven by higher performance-related profit share
- higher income tax expense driven by the performance of the Bank group, as well as the geographical composition and nature of earnings.

2.4 Corporate

Continued

Net interest and trading income

Net interest and trading income in the Corporate segment includes the net result of managing Macquarie Bank's liquidity and funding requirements, with the Operating Groups assumed to be fully debt funded for the purposes of the internal funding charges. The Corporate segment also includes earnings on capital, funding costs associated with investments held centrally, and accounting volatility arising from movements in underlying rates relating to economically hedged positions where hedge accounting is not applied.

Net interest and trading income of \$A603 million for the year ended 31 March 2026 decreased 25% from \$A803 million in the prior year, mainly driven by lower earnings on capital.

Fee and commission income

Fee and commission income in the Corporate segment primarily comprises transactions between the Bank and Non-Bank Groups.

Fee and commission income of \$A1,727 million for the year ended 31 March 2026 increased 17% from \$A1,474 million in the prior year, primarily driven by higher recoveries of the Central Service Group's cost base from the Non-Bank Group.

Net investment income

Net investment income of \$A2,492 million for the year ended 31 March 2026 was substantially up from \$A605 million in the prior year. Net investment income for the year ended 31 March 2026 primarily related to the gain on the transfer of CGM's North American Power, Gas and Emissions business to the Non-Bank Group. Net investment income in the prior year primarily related to the gain from the sale of Macquarie Corona Energy Holdings Limited and its subsidiaries to Macquarie UK Holdings No. 2 Limited (which is part of the Non-Bank Group).

Employment expenses

Employment expenses relate to the Consolidated Entity's Central Service Groups including COG, FPE, RMG, LGG, and Central Executive, as well as expenses associated with the Consolidated Entity's profit share and retention plans.

Employment expenses of \$A3,585 million for the year ended 31 March 2026 increased 2% from \$A3,508 million in the prior year, primarily driven by higher performance-related profit share.

Other operating expense recoveries

Other operating expense recoveries in the Corporate segment include the recovery of Central Service Group's costs (including employment-related costs¹) from the Operating Groups in the Banking Group, partially offset by non-employment related operating costs of the Corporate segment.

Other operating expense recoveries of \$A650 million for the year ended 31 March 2026, and \$A828 million in the prior year, reflect the recovery of Central Service Group's cost base, partially offset by certain legacy and other transaction related charges.

¹ Performance-related profit share and share-based payments expenses related to Macquarie Group Employee Retained Equity Plan (MEREP) are not allocated to the Operating Groups.

2.5 Headcount

	AS AT			MOVEMENT	
	Mar 26	Sep 25	Mar 25	Sep 25 %	Mar 25 %
Headcount by Operating Group¹					
BFS	4,252	4,132	4,122	3	3
CGM ²	2,101	2,223	2,331	(5)	(10)
Total headcount – Operating Groups	6,353	6,355	6,453	(<1)	(2)
Total headcount – Corporate ²	8,748	8,961	8,956	(2)	(2)
Total headcount	15,101	15,316	15,409	(1)	(2)
Headcount by region					
Australia ³	8,671	8,587	8,684	1	(<1)
International:					
Americas	1,404	1,585	1,703	(11)	(18)
Asia	3,497	3,485	3,376	<1	4
Europe, Middle East and Africa	1,529	1,659	1,646	(8)	(7)
Total headcount – International	6,430	6,729	6,725	(4)	(4)
Total headcount	15,101	15,316	15,409	(1)	(2)
International headcount ratio (%)	43	44	44		

Total headcount of 15,101 as at 31 March 2026 decreased 2% from 15,409 as at 31 March 2025, mainly from the transfer of the North American Power, Gas and Emissions business to the Non-Bank Group.

¹ Headcount numbers in this document include staff employed in certain operationally segregated subsidiaries (OSS)

² Prior comparatives have been restated for the transfer of CLM Operations employees from Corporate to CGM.

³ Includes New Zealand.

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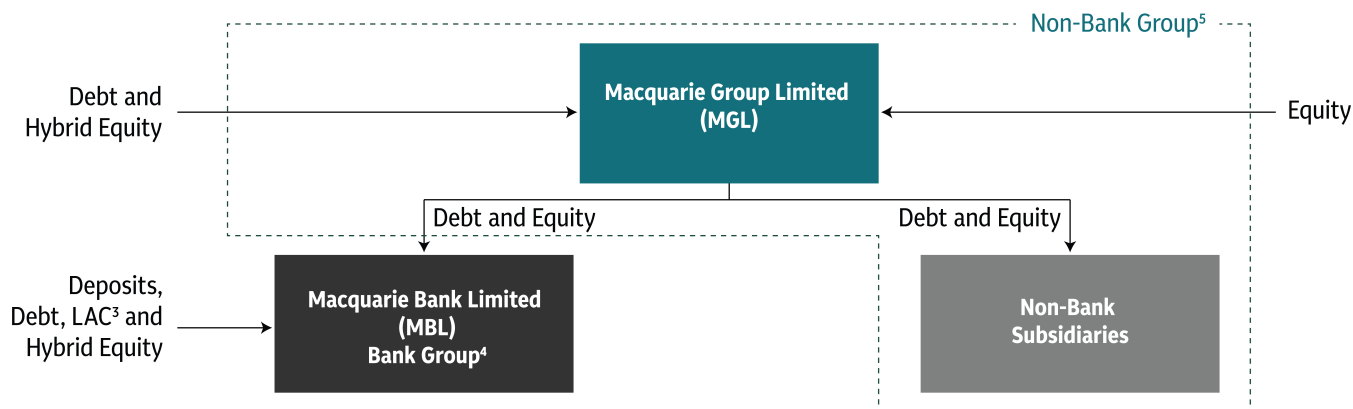
Funding and Liquidity

3.1 Liquidity Risk Governance and Management Framework

Governance and oversight

MGL and MBL are Macquarie's two primary external funding vehicles which have separate and distinct funding, capital and liquidity management arrangements. MGL provides funding predominantly to the Non-Bank Group¹ and limited funding to some MBL subsidiaries. MBL provides funding to the Bank Group².

The high level funding structure of the Group is shown below:



Macquarie Bank's liquidity risk management framework is designed to ensure that it is able to meet its obligations as they fall due under a range of market conditions.

Liquidity management is performed centrally by Group Treasury, with oversight from the MBL ALCO, the MBL Board and RMG. Macquarie Bank's liquidity policy is approved by the MBL Board after endorsement by the ALCO and liquidity reporting is provided to the Board on a regular basis. The MBL ALCO members include the MBL Chief Executive Officer, MGL Chief Executive Officer, Chief Financial Officer, Chief Risk Officer, Chief Operating Officer, Group General Counsel, Head of Group Treasury and relevant Operating Group Heads.

RMG provides independent oversight of liquidity risk management, including ownership of liquidity policies and key limits and approval of material liquidity scenario assumptions.

Liquidity policy and risk appetite

The MBL liquidity policy is designed so that the Bank Group maintains sufficient liquidity to meet its obligations as they fall due. In some cases, certain entities within the Bank Group may also be required to have a standalone liquidity policy. In these cases, the principles applied within the entity-specific liquidity policies are consistent with those applied in the broader MBL liquidity policy.

Macquarie Bank establishes a liquidity risk appetite, which is approved by the MBL Board, and represents an articulation of the nature and level of liquidity risk that is acceptable in the context of achieving Macquarie Bank's strategic objectives. Macquarie Bank's liquidity risk appetite is intended to ensure that Macquarie Bank is able to meet all of its liquidity obligations during a period of liquidity stress: a twelve month period with constrained access to funding markets while preserving the capabilities of Macquarie Bank's franchise businesses.

MBL is an ADI and is funded mainly with deposits, long-term liabilities and capital.

¹ The Non-Bank Group comprises MAM, Macquarie Capital and certain activities in the Financial Markets and Commodity Markets and Finance businesses of CGM.

² The Bank Group comprises BFS and CGM (excluding certain activities in the Financial Markets and Commodity Markets and Finance businesses, which are undertaken from within the Non-Bank Group).

³ Subordinated debt to meet APRA's Loss Absorbing Capacity (LAC) requirements.

⁴ MBL is the primary external funding vehicle for the Bank Group. MGL and MBE also operate as external funding vehicles for certain subsidiaries within the Bank Group. MIFL is no longer an external funding vehicle for the Bank Group.

⁵ MGL is the primary external funding vehicle for the Non-Bank Group.

3.1 Liquidity Risk Governance and Management Framework

Continued

Liquidity risk tolerance and principles

Macquarie Bank's liquidity risk appetite is supported by a number of risk tolerances and principles applied to mitigating and managing liquidity risk.

Risk tolerances

- Term assets must be funded by term liabilities and short-term assets must exceed short-term wholesale liabilities
- Cash and liquid assets must be sufficient to cover the expected outflows under a twelve month stress scenario and meet minimum regulatory requirements
- Cash and liquid assets held to cover stress scenarios and regulatory minimums must be high quality unencumbered liquid assets and cash
- Diversity and stability of funding sources is a key priority
- Balance sheet currency mismatches are managed within set tolerances
- Funding and liquidity exposures between entities within Macquarie Bank are monitored and constrained where required.

Liquidity management strategy

- Macquarie Bank has a centralised approach to liquidity management
- Funding and liquidity risk is managed through stress scenario analysis and setting limits on the composition and maturity of assets and liabilities, including funding concentration limits
- A global liquidity framework is maintained that outlines Macquarie Bank's approach to managing funding and liquidity requirements in offshore subsidiaries and branches
- The liquidity position is managed to ensure all obligations can be met as required on an intraday basis
- A liquidity contingency plan is maintained for MBL which provides an action plan in the event of a liquidity 'crisis'
- A funding strategy is prepared annually for MBL and monitored on a regular basis
- Internal pricing allocates liquidity costs, benefits and risks to areas responsible for generating them
- Strong relationships are maintained to assist with managing confidence and liquidity
- The MBL Board, MGL Board and senior management receive regular reporting on Macquarie Bank's liquidity position, including compliance with liquidity policy and regulatory requirements.

Liquidity contingency plan

Group Treasury maintains a liquidity contingency plan for MBL, which outlines how a liquidity crisis would be managed. The plan defines roles and responsibilities and actions to be taken in a liquidity event, including identifying key information requirements and appropriate communication plans with both internal and external parties.

Specifically, the plan details:

- factors that may constitute a crisis
- the officers responsible for invoking the plan
- a committee of senior executives responsible for managing a crisis
- the information required to effectively manage a crisis
- a communications strategy
- a high level checklist of possible actions to conserve or raise additional liquidity; and
- contact lists to facilitate prompt communication with all key internal and external stakeholders.

The plan also incorporates a retail run operational plan that outlines the Bank's processes and operational plans for managing a significant increase in customer withdrawals during a potential deposit 'run' on Macquarie Bank.

In addition, Macquarie Bank monitors a range of early warning indicators on a daily basis that might assist in identifying emerging risks in Macquarie Bank's liquidity position. These indicators are reviewed by senior management and are used to inform any decisions regarding invoking the plan.

The liquidity contingency plan is subject to regular review by both Group Treasury and RMG. It is submitted annually to the MBL ALCO and MBL Board for approval.

Macquarie Bank is a global financial institution, with branches and subsidiaries in a variety of countries. Regulations in certain countries may require some branches or subsidiaries to have specific local contingency plans. Where that is the case, the liquidity contingency plan contains either a supplement or a reference to a separate document providing the specific information required for those branches or subsidiaries.

Funding strategy

Macquarie Bank prepares a centralised funding strategy for MBL on an annual basis and monitors progress against the strategy throughout the year. The funding strategy aims to:

- maintain Macquarie Bank's diversity of funding sources across a range of tenors, currencies and products; and
- ensure ongoing compliance with all liquidity requirements and facilitate forecast asset growth.

The funding strategy is reviewed by the MBL ALCO and approved by the MBL Board.

3.2 Management of Liquidity Risk

Scenario analysis

Scenario analysis is central to Macquarie Bank's liquidity risk management framework. In addition to regulatory defined scenarios, Group Treasury models additional liquidity scenarios covering both market-wide and Macquarie Bank name-specific crises. Scenario analysis performs a range of functions within the liquidity risk management framework, including being a basis for:

- monitoring compliance with internal liquidity risk appetite statements by ensuring all liquidity obligations can be met in the corresponding scenarios
- determining a minimum level of cash and liquid assets
- determining an appropriate minimum tenor of funding for Macquarie Bank's assets; and
- determining the overall capacity for future asset growth.

The scenarios use a range of assumptions, which Macquarie Bank intends to be conservative, regarding the level of access to capital markets, deposit outflows, contingent funding requirements and asset sales.

As an example, one internal scenario projects the expected cash and liquid asset position during a combined market-wide and Macquarie Bank name-specific crisis over a twelve month time frame. This scenario assumes no access to wholesale funding markets, a significant loss of deposits and contingent funding outflows resulting from undrawn commitments, market moves impacting derivatives and other margined positions combined with a multiple notch credit rating downgrade. Macquarie Bank's cash and liquid asset portfolio must exceed the minimum requirement as calculated in this scenario at all times.

Liquid asset holdings

Group Treasury centrally maintains a portfolio of highly liquid unencumbered assets which are intended to ensure adequate liquidity is available under a range of market conditions. The minimum level of cash and liquid assets is calculated with reference to internal scenario analysis and regulatory requirements.

The cash and liquid asset portfolio contains only unencumbered assets that can be relied on to maintain their liquidity in a crisis scenario. Specifically, cash and liquid assets held to meet minimum internal and regulatory requirements must be cash balances (including central bank reserves and overnight lending to financial institutions), qualifying High-Quality Liquid Assets (HQLA) and other Reserve Bank of Australia (RBA) repo-eligible securities. Composition constraints are also applied to ensure appropriate diversity and quality of the assets in the portfolio.

The cash and liquid asset portfolio is held in a range of currencies consistent with the distribution of liquidity needs by currency, allowing for an acceptable level of currency mismatches. Certain other Operating Segments also hold cash and liquid assets as part of their operations. The Bank Group had \$A83.9 billion cash and liquid assets as at 31 March 2026 (31 March 2025: \$A69.2 billion).

Funds transfer pricing

An internal funds transfer pricing framework is in place that has been designed to produce appropriate incentives for business decision-making by reflecting the funding costs arising from business actions and the separate funding tasks and liquidity requirements of the Bank Group. Under this framework, each business is allocated the appropriate cost of the funding required to support its products and business lines, recognising the actual and contingent funding-related exposures their activities create. The Operating Groups are assumed to be fully debt funded for the purposes of internal funding charges.

3.2 Management of Liquidity Risk

Continued

Credit ratings¹

	Macquarie Bank Limited	
	Short-term rating	Long-term rating
Moody's Ratings	P-1	Aa2/Stable
Standard and Poor's	A-1	A+/Stable
Fitch Ratings	F-1	A+/Stable

Regulatory liquidity metrics

APRA's liquidity standard (APS 210) details the local implementation of the Basel III liquidity framework for Australian banks. In addition to a range of qualitative requirements, the standard incorporates the LCR and the NSFR. The LCR and NSFR apply specifically to Macquarie Bank as a regulated ADI. Separate quantitative requirements are imposed internally by the MBL ALCO and Board.

Liquidity Coverage Ratio

The LCR requires unencumbered liquid assets be held to cover expected net cash outflows under a combined 'idiosyncratic' and market-wide stress scenario lasting 30 calendar days. Under APS 210, the eligible stock of HQLA includes notes and coins, balances held with central banks, Australian dollar Commonwealth government and semi-government securities, as well as certain HQLA-qualifying foreign currency securities.

Macquarie Bank's three month average LCR to 31 March 2026 was 173% (average based on daily observations)². For a detailed breakdown of Macquarie Bank's LCR, please refer to Macquarie's regulatory disclosures.

Net Stable Funding Ratio

The NSFR is a twelve month structural funding metric, requiring that available stable funding be sufficient to cover required stable funding, where stable funding has an actual or assumed maturity of greater than twelve months. Macquarie Bank's NSFR as at 31 March 2026 was 116%³. For a detailed breakdown of Macquarie Bank's NSFR, please refer to Macquarie's regulatory disclosures.

¹ A security rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, reduction or withdrawal at any time by an assigning rating agency and any rating should be evaluated independently of any other information.

² APRA imposed a 25% add-on to the Net Cash Outflow (NCO) component of the LCR calculation, effective from 1 May 22. APRA has partially removed the add-on to the NCO component reducing it from 25% to 15% effective from 5 February 26.

³ APRA imposed a 1% decrease to the Available Stable Funding (ASF) component of the NSFR calculation, effective from 1 April 21. APRA has removed the adjustment applied to the ASF component effective from 5 February 26.

3.3 Funded Balance Sheet

The Bank Group's statement of financial position is prepared based on Australian Accounting Standards. The funded balance sheet is a representation of Macquarie Bank's funding requirements once certain items (e.g., derivative revaluation and self-funded trading assets) have been netted from the statement of financial position. The funded balance sheet is not a liquidity risk management tool, as it does not consider the granular liquidity profiling of all on and off-balance sheet components considered in both Macquarie Bank's internal liquidity framework and the regulatory liquidity metrics.

The table below reconciles the reported assets of the Bank Group to the net funded assets as at 31 March 2026.

	Notes	AS AT	
		Mar 26 \$Ab	Mar 25 \$Ab
Total assets per the Bank Group's statement of financial position		463.1	375.2
Netted items:			
Derivative revaluation	1	(36.3)	(23.2)
Segregated funds	2	(11.3)	(10.6)
Other	3	(7.2)	(6.5)
Intercompany gross-ups	4	(15.1)	(9.0)
Self-funded trading assets	5	(35.4)	(23.4)
Net funded assets		357.8	302.5

Explanatory notes concerning net funded assets

1. Derivative revaluation

Offsetting derivative positions do not generally require funding. For presentation purposes, the total gross derivative balances are netted in the funded balance sheet with the resulting funding requirement included as part of net trading assets.

2. Segregated funds

These represent the assets and liabilities that are recognised where the Bank Group holds segregated client monies. The client monies will be matched by assets held to the same amount. Any excess client funds placed with the Bank Group are netted down against cash and liquid assets.

3. Other

Macquarie through its day-to-day operations generates working capital (other assets includes receivables and prepayments and other liabilities includes creditors and accruals) that produce a 'net balance' that either requires or provides funding.

4. Intercompany gross-ups

These represent balances related to the net payable position between the Bank Group and Non-Bank Group arising out of intragroup transactions, loans and deposits. This includes the Non-Bank Group balances with the Bank Group shown in the Bank Group funded balance sheet.

5. Self-funded trading assets

The Bank Group enters into stock borrowing and lending as well as repurchase agreements and reverse repurchase agreements in the normal course of trading activity that it conducts with its clients and counterparties. Also as part of its trading activities, the Bank Group pays and receives margin collateral on its outstanding derivative positions. These trading and liquidity management related asset and liability positions are viewed as being self-funded to the extent that they offset one another and, therefore, are presented net in the funded balance sheet.

These adjustments do not indicate the existence of an enforceable netting arrangement. For further information about balances which are subject to enforceable netting arrangements, please refer to Note 32 *Offsetting financial assets and financial liabilities* in the Annual Report.

3.4 Funding Profile

Funded balance sheet

	Notes	AS AT	
		Mar 26 \$Ab	Mar 25 \$Ab
Funding sources			
Commercial paper and certificates of deposit	1	41.8	41.1
Structured notes	2	0.7	0.7
Secured funding	3		
Securitisation		9.9	10.8
Other secured funding		4.3	3.0
Bonds	4	27.4	18.8
Unsecured loans	5	10.3	11.1
Deposits	6	221.5	177.7
Hybrids and subordinated debt	7	14.1	12.6
Equity	8	24.6	23.0
Other	9	3.2	3.7
Total		357.8	302.5
Funded assets			
Cash and liquid assets	10	83.9	69.2
Net trading assets	11	48.4	44.0
Loan assets less than one year	12	12.9	11.4
Home loans	13	183.0	143.0
Loan assets greater than one year	12	30.3	27.0
Debt investments	14	4.3	2.7
Non-Bank Group balances with the Bank Group		(10.2)	(2.8)
Equity investments	15	0.4	0.8
Property, plant and equipment and intangibles		4.8	7.2
Total		357.8	302.5

See Section 3.5 for Notes 1-15.

Term funding initiatives

The Bank Group has a liability-driven approach to balance sheet management, where funding is raised prior to assets being taken on to the balance sheet. Macquarie continues to develop its presence across different funding markets and products, raising \$A25.3 billion¹ of term funding from 1 April 2025 and 31 March 2026:

		Bank Group
		\$Ab
Issued paper	- Senior unsecured	16.6
Loan capital	- Subordinated debt	4.1
Secured funding	- Term securitisation, covered bond and secured facilities	3.7
Loan facilities	- Unsecured loan facilities	0.9
Total		25.3

¹ Issuances cover a range of tenors, currencies and product types and are Australian dollar equivalent based on foreign exchange rates at the time of issuance. Includes refinancing of loan facilities.

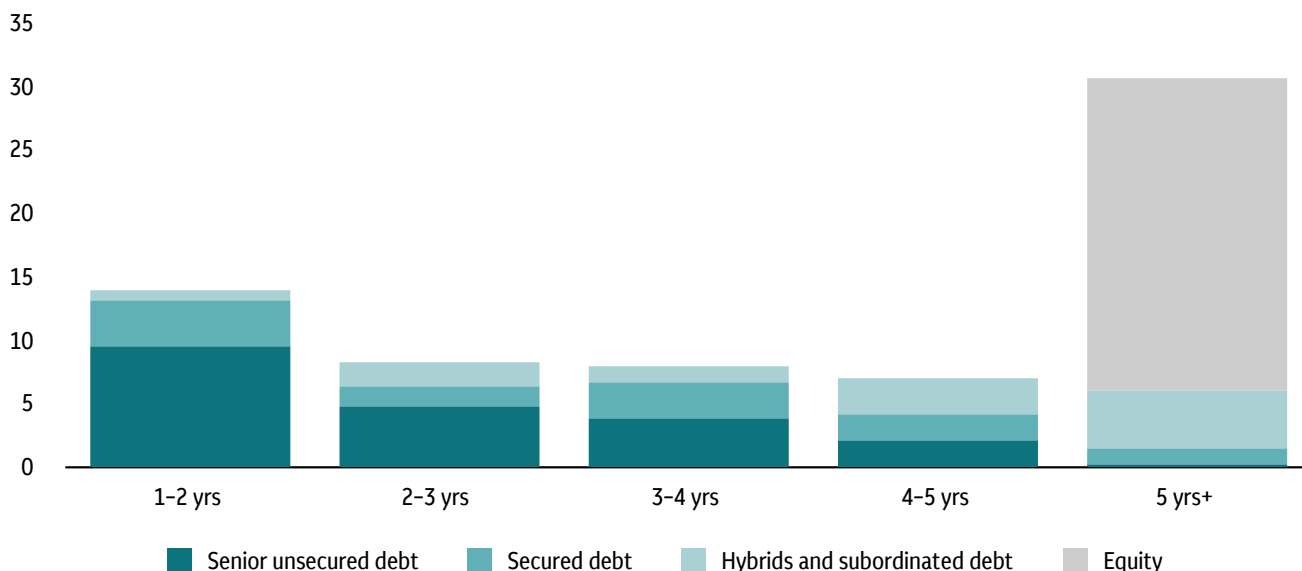
3.4 Funding Profile

Continued

Term funding profile

Detail of drawn funding maturing beyond one year

\$A billion



AS AT MAR 26

	1-2 yrs \$Ab	2-3 yrs \$Ab	3-4 yrs \$Ab	4-5 yrs \$Ab	5 yrs+ \$Ab	Total \$Ab
Structured notes ¹	0.1	0.1	0.1	0.1	0.2	0.6
Bonds	9.0	4.5	1.5	2.1	0.1	17.2
Unsecured loans	0.5	0.3	2.4	-	-	3.2
Senior unsecured debt	9.6	4.9	4.0	2.2	0.3	21.0
Securitisation ¹	2.6	1.5	1.2	0.9	1.3	7.5
Other secured funding	1.0	-	1.6	1.1	-	3.7
Secured debt	3.6	1.5	2.8	2.0	1.3	11.2
Hybrids ²	-	0.7	-	-	-	0.7
Subordinated debt ²	0.9	1.3	1.2	2.9	4.6	10.9
Hybrids and subordinated debt	0.9	2.0	1.2	2.9	4.6	11.6
Equity	-	-	-	-	24.6	24.6
Total term funding sources drawn	14.1	8.4	8.0	7.1	30.8	68.4
Undrawn ³	0.2	0.2	0.1	0.1	0.2	0.8
Total term funding sources drawn and undrawn	14.3	8.6	8.1	7.2	31.0	69.2

Macquarie Bank has diversity of funding across a range of tenors, currencies and products. The weighted average term to maturity of term funding >1 year (excluding deposits, equity and securitisations) was 3.4 years as at 31 March 2026.

As at 31 March 2026, in addition to drawn term funding in the table above, deposits represented \$A221.5 billion (62% of the Bank Group's total funding), commercial paper and certificates of deposit represented \$A41.8 billion (12% of total funding), debt <1 year represented \$A21.2 billion (6% of total funding), hybrids with first call date <1 year represented \$A1.7 billion and other represented \$A3.2 billion (1% of total funding).

¹ Securitisation and structured notes are profiled using a behavioural maturity profile.

² Included in this balance are securities with conditional repayment obligations. These securities are disclosed using the earlier repricing dates instead of contractual maturity.

³ Includes securitisations which are profiled using a behavioural maturity profile and subject to eligible collateral being available.

The key tools used for raising debt funding, which primarily fund MBL and the Bank Group, are as follows¹:

- \$US25.0 billion Regulation S Debt Instrument Programme under which \$US10.3 billion of debt securities were outstanding as at 31 March 2026
- \$US25.0 billion MBL Commercial Paper Program under which \$US21.0 billion of debt securities were outstanding as at 31 March 2026
- \$US25.0 billion US Rule 144A/Regulation S Medium-Term Note Program, including senior and subordinated notes, under which \$US12.4 billion of debt securities were outstanding as at 31 March 2026
- \$US10.0 billion European Commercial Paper Programme, including Euro Commercial Paper and Euro Certificates of Deposit, under which \$US7.1 billion of debt securities were outstanding as at 31 March 2026
- \$A10.0 billion Covered Bond Programme under which \$A3.0 billion of debt securities were outstanding as at 31 March 2026
- \$A10.0 billion Regulation S Subordinated Notes Debt Programme under which \$A5.0 billion of debt securities were outstanding as at 31 March 2026
- \$A9.9 billion of external securitisation of which \$A9.9 billion PUMA RMBS was drawn as at 31 March 2026
- \$US5.0 billion Structured Note Programme under which \$US0.5 billion of structured notes were outstanding as at 31 March 2026
- \$A3.7 billion² of Unsecured Loan Facilities of which \$A3.6 billion was drawn as at 31 March 2026
- \$A1.6 billion of other subordinated unsecured debt outstanding as at 31 March 2026; and
- \$US0.6 billion³ Secured Trade Finance Facility of which \$US0.5 billion was drawn as at 31 March 2026.

Macquarie Bank accesses the Australian capital markets through the issuance of Negotiable Certificates of Deposit. As at 31 March 2026, Macquarie Bank had \$A1.0 billion of these securities outstanding.

Macquarie Bank as a RITS member is able to access the RBA daily market operations.

¹ Funding outstanding excludes capitalised costs.

² Includes issuance out of MGF and MBE. Values are Australian dollar equivalents as at 31 March 2026.

³ Values are US dollar equivalents as at 31 March 2026.

3.4 Funding Profile

Continued

Deposit strategy

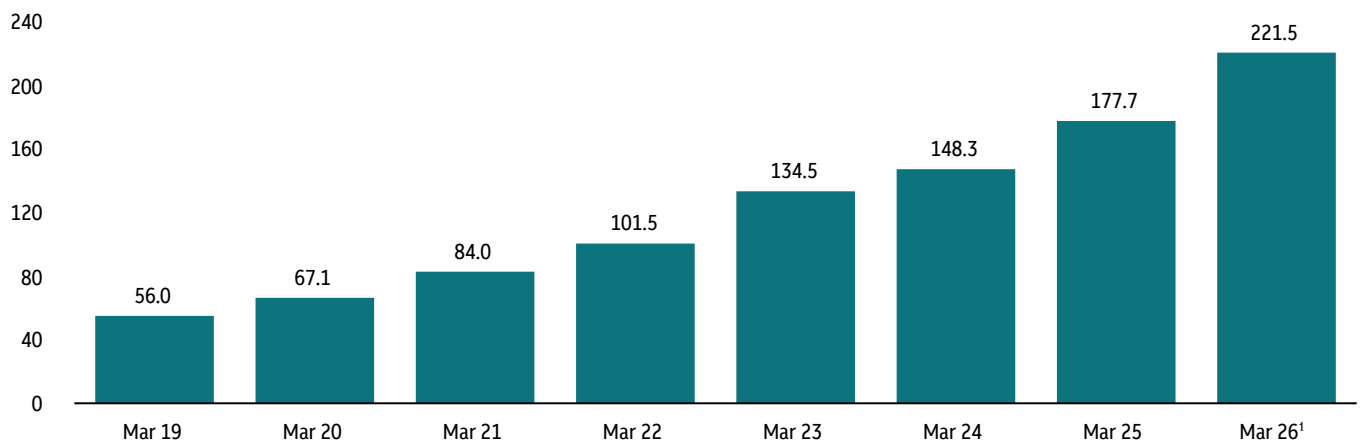
MBL continues to pursue a deposit strategy that is consistent with the core liquidity management strategy of achieving diversity and stability of funding sources. The strategy is focused on growing the BFS deposit base, which represents a stable and reliable source of funding and reduces Macquarie Bank's reliance on wholesale funding markets.

In particular, MBL is focused on the quality and diversification of the deposit base, targeting transactional, savings and relationship-based deposits. MBL is covered by the Financial Claims Scheme (FCS), an Australian Government scheme that provides protection to depositors up to a limit of \$A250,000 per account holder per ADI.

The chart below illustrates the deposit growth since 31 March 2019.

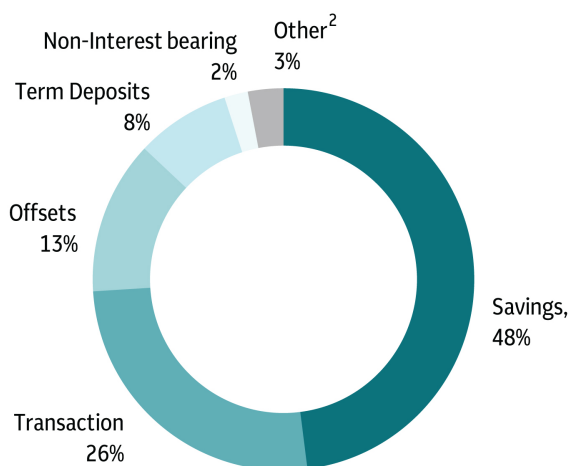
Deposits

\$A billion

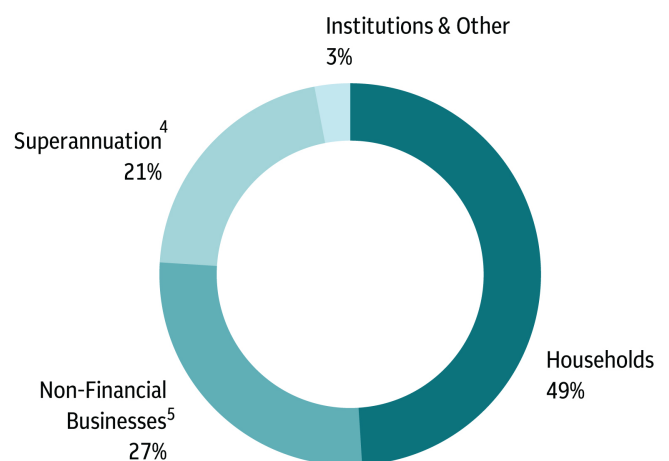


Composition of deposits

By Type¹



By Counterparty³



¹ Total deposits include BFS deposits of \$A215.3 billion and \$A6.2 billion of corporate/wholesale deposits, including those taken by MBE as at 31 March 2026.

² Includes corporate/wholesale deposits.

³ As at 31 March 2026 for Total Residents Deposits on Australian books per APRA Monthly Authorised Deposit Taking Institution Statistics (MADIS).

⁴ Predominantly Self-Managed Super Funds.

⁵ Predominantly Private Enterprises and Trusts.

3.5 Explanatory Notes Concerning Funding Sources and Funded Assets

1. Commercial paper and certificates of deposit

Short-term wholesale funding.

2. Structured notes

Includes debt instruments on which the return is linked to a number of variables including interest rates, currencies, equities and credit. They are generally issued as part of structured transactions with clients and are hedged with positions in underlying assets or derivative instruments.

3. Secured funding

Funding arrangements secured against an asset (or pool of assets) including securitisations.

4. Bonds

Unsecured long-term wholesale funding.

5. Unsecured loans

Loan facilities not secured by specific assets or collateral.

6. Deposits

BFS deposits and other corporate/wholesale deposits. The Australian Government Financial Claims Scheme covers eligible deposits in Macquarie Bank.

7. Hybrids and subordinated debt

Includes additional Tier I and Tier II instruments.

8. Equity

Equity balances are comprised of issued capital, retained earnings and reserves.

9. Other

Includes net other assets/liabilities, provisions, held for sale liabilities, current tax and deferred tax liabilities.

10. Cash and liquid assets

Cash and liquid assets are held as cash balances (including central bank reserves and overnight lending to financial institutions), qualifying HQLA, and other RBA repo-eligible securities.

11. Net trading assets

The net trading asset balance consists of financial markets, commodities and equity trading assets including the net derivative position, any trading-related receivables or payables and margin or collateral balances.

12. Loan assets

This represents loans provided to retail and wholesale borrowers. Excludes home loans.

See section 1.1 for further information.

13. Home loans

Loans secured by mortgages over residential property.

14. Debt investments

These can include various categories of debt securities including asset backed securities, bonds, commercial mortgage backed securities and residential mortgage backed securities.

15. Equity investments

These include equity investments at fair value, interests in associates and joint ventures including investments in Macquarie-managed funds and other assets classified as held for sale.

04

Capital

4.1 Bank Group Capital

The Bank Group is regulated by APRA and is required to hold a minimum level of regulatory capital to cover its regulatory RWA.

The Bank Group is accredited by APRA to apply the Foundation Internal Ratings-Based Approach for wholesale exposures and the Advanced Internal Ratings-Based Approach for retail exposures in determining credit risk capital requirements, together with the Internal Model Approach for market risk and IRRBB. These advanced approaches place a higher reliance on a bank's internal capital measures and therefore require a more sophisticated level of risk management and risk measurement practices. Operational risk is subject to the Standardised Measurement Approach.

Capital disclosures in this section include APRA Basel III and Harmonised Basel III¹. The former reflects Macquarie's regulatory requirements under APRA Basel III rules, whereas the latter is relevant for comparison with banks regulated by regulators other than APRA.

Pillar 3

The APRA Prudential Standard APS 330 Public Disclosure (APS 330) integrates the Pillar 3 public disclosure requirements from the Basel III framework, with some national specific modifications. The disclosures consist of key prudential metrics and information relating to risk management approach, regulatory capital, credit risk, counterparty credit risk, securitisation, market risk, operational risk, IRRBB, countercyclical capital buffer requirement, leverage ratio and liquidity metrics.

Common Equity Tier 1 Capital

The Bank Group's Common Equity Tier 1 capital under Basel III consists of ordinary share capital, retained earnings and certain reserves, less prescribed regulatory adjustments. MBL periodically assesses the payment of dividends to MGL. MGL may inject capital into MBL, for example to support projected growth in capital requirements.

Tier 1 Capital

Tier 1 capital consists of Common Equity Tier 1 capital and Additional Tier 1 capital (hybrids). Additional Tier 1 capital as at 31 March 2026 consists of MACS, BCN2 and BCN3.

On 4 December 2025, APRA finalised the consequential amendments to the ADI prudential standards to phase out AT1 instruments as eligible regulatory capital. Large, internationally active banks such as MBL will be permitted to replace the current 1.5% requirement with an additional 0.25% of CET1 Capital and 1.25% of Tier 2 Capital

The changes will take effect from 1 January 2027, with transitional arrangements applying to existing instruments until 1 January 2032.

¹ Harmonised Basel III estimates are calculated in accordance with the updated BCBS Basel III framework, noting that MBL is not regulated by the BCBS and so impacts shown are indicative only.

4.1 Bank Group Capital

Continued

Bank Group Basel III Tier 1 Capital

	AS AT MAR 26		AS AT SEP 25		MOVEMENT	
	APRA Basel III	Harmonised Basel III	APRA Basel III	Harmonised Basel III	APRA Basel III	Harmonised Basel III
	\$Am	\$Am	\$Am	\$Am	%	%
Common Equity Tier 1 capital						
Paid-up ordinary share capital	10,264	10,264	10,267	10,267	-	-
Retained earnings	13,849	13,580	11,476	11,213	21	21
Reserves	731	731	1,140	1,140	(36)	(36)
Gross Common Equity Tier 1 capital	24,844	24,575	22,883	22,620	9	9
Regulatory adjustments to Common Equity Tier 1 capital:						
Other intangible assets	15	15	24	24	(38)	(38)
Deferred tax assets	1,122	13	895	48	25	(73)
Net other fair value adjustments	53	53	114	114	(54)	(54)
Capitalised expenses	1,004	-	985	-	2	-
Shortfall in provisions for credit losses	391	199	491	296	(20)	(33)
Equity exposures	789	-	1,211	-	(35)	-
Other Common Equity Tier 1 capital deductions	100	5	40	-	150	*
Total Common Equity Tier 1 capital deductions	3,474	285	3,760	482	(8)	(41)
Net Common Equity Tier 1 capital	21,370	24,290	19,123	22,138	12	10
Additional Tier 1 Capital						
Additional Tier 1 capital instruments	2,384	2,384	2,430	2,430	(2)	(2)
Gross Additional Tier 1 capital	2,384	2,384	2,430	2,430	(2)	(2)
Deduction from Additional Tier 1 capital	-	-	-	-	-	-
Net Additional Tier 1 capital	2,384	2,384	2,430	2,430	(2)	(2)
Total Net Tier 1 capital	23,754	26,674	21,553	24,568	10	9

Bank Group Basel III RWA

	AS AT MAR 26		AS AT SEP 25		MOVEMENT	
	APRA Basel III \$Am	Harmonised Basel III \$Am	APRA Basel III \$Am	Harmonised Basel III \$Am	APRA Basel III %	Harmonised Basel III %
Credit risk (excluding counterparty credit risk)	90,015	68,285	82,992	62,092	8	10
Counterparty credit risk	43,321	36,483	40,109	35,507	8	3
Credit risk RWA for securitisation exposures	1,191	2,229	1,083	1,469	10	52
Equity risk	-	1,973	-	3,002	-	(34)
Market risk	10,540	10,540	8,436	8,436	25	25
Interest rate risk in the banking book	2,040	-	3,220	-	(37)	-
Operational risk	20,181	19,112	18,726	17,807	8	7
Total Bank Group RWA	167,288	138,622	154,566	128,313	8	8
Capital Ratios						
Bank Group Level 2 Common Equity Tier 1 capital ratio (%)	12.8	17.5	12.4	17.3		
Bank Group Level 2 Tier 1 capital ratio (%)	14.2	19.2	13.9	19.1		

05

Glossary

5.1 Glossary

Defined term	Definition
A	
AASB	Australian Accounting Standards Board.
ABS	Asset Backed Securities.
ADI	Authorised Deposit-taking Institution.
Additional Tier 1 Capital	A capital measure defined by APRA comprising high quality components of capital that satisfy the following essential characteristics: <ul style="list-style-type: none"> • provide a permanent and unrestricted commitment of funds; • are freely available to absorb losses; • rank behind the claims of depositors and other more senior creditors in the event of winding up of the issuer; and • provide for fully discretionary capital distributions.
Additional Tier 1 Deductions	An amount deducted in determining Additional Tier 1 Capital, as defined in Prudential Standard APS 111 <i>Capital Adequacy: Measurement of Capital</i> .
ALCO	The Asset and Liability Committee.
AMA	Advanced Measurement Approach (for determining operational risk).
ANZ	Australia and New Zealand.
APRA	Australian Prudential Regulation Authority.
Asset Finance	Asset Finance is a global provider of specialist finance and asset management solutions across: Technology, Media and Telecoms; Energy, Renewables and Sustainability; Fund Finance; Resources; Structured Lending; and Shipping and Export Credit Agencies.
Associates	Associates are entities over which Macquarie has significant influence, but not control. Investments in associates may be further classified as Held for sale ('HFS') associates. HFS associates are those that have a high probability of being sold within 12 months to external parties. Associates that are not held for sale are carried at cost and equity-accounted. Macquarie's share of the investment's post-acquisition profits and losses is recognised in the income statement and its share of post-acquisition movements in reserves is recognised within equity.
B	
Bank Group	MBL and its subsidiaries.
Bank Group Capital	Level 2 regulatory group capital.
Banking Group	The Banking Group comprises BFS and most business activities of CGM.
Basel III IRB Formula	A formula to calculate RWA, as defined in Prudential Standard APS 113 <i>Capital Adequacy: Internal Ratings-based Approach to Credit Risk</i> .
BCBS	Basel Committee on Banking Supervision.
BCN2	On 2 June 2020, MBL issued 6.4 million Macquarie Bank Capital Notes 2 (BCN2) at a face value of \$A100 each. BCN2 are unsecured, subordinated notes that pay discretionary, quarterly floating rate cash distributions and may be redeemed at face value on 21 December 2025, 21 June 2026 or 21 December 2026 (subject to certain conditions being satisfied) or earlier in specified circumstances. BCN2 can be converted into a variable number of MGL ordinary shares (subject to certain conditions) on these redemption dates; mandatorily exchanged on 21 December 2028; exchanged earlier upon an acquisition event (with the acquirer gaining control of MBL or MGL); where MBL's Common Equity Tier 1 capital ratio falls below 5.125%; or where APRA determines MBL would be non-viable without an exchange or a public sector injection of capital (or equivalent support).
BCN3	On 27 August 2021, MBL issued 6.5 million Macquarie Bank Capital Notes 3 (BCN3) at a face value of \$A100 each. BCN3 are unsecured, subordinated notes that pay discretionary, quarterly floating rate cash distributions and may be redeemed at face value on 7 September 2028, 7 March 2029 or 7 September 2029 (subject to certain conditions being satisfied) or earlier in specified circumstances. BCN3 can be converted into a variable number of MGL ordinary shares (subject to certain conditions) on these redemption dates; mandatorily exchanged on 8 September 2031; exchanged earlier upon an acquisition event (with the acquirer gaining control of MBL or MGL); where MBL's Common Equity Tier 1 capital ratio falls below 5.125%; or where APRA determines MBL would be non-viable without an exchange or a public sector injection of capital (or equivalent support).
BBSW	Australian Financial Markets Association's bank-bill rate published daily on AAP Reuters website. The Australian equivalent of LIBOR, SIBOR, etc.
BFS	Banking and Financial Services.

5.1 Glossary

Continued

Defined term	Definition
BFS deposits	BFS deposits are deposits by counterparties including individuals, self-managed super funds, and small-medium businesses. Deposit products include Cash Management Account, Term Deposits, Regulated Trust Accounts, and Transaction Accounts.
C	
CCB	Capital Conservation Buffer.
Central Service Groups	The Central Service Groups consist of the Corporate Operations Group, Financial Management, People & Engagement Group, Risk Management Group, Legal and Governance Group and Central Executive.
CGM	Commodities and Global Markets.
CLM	Counterparty Lifecycle Management.
Common Equity Tier 1 Capital	A capital measure defined by APRA, comprising the highest quality components of capital that fully satisfy all the following essential characteristics: <ul style="list-style-type: none"> • provide a permanent and unrestricted commitment of funds; • are freely available to absorb losses; • do not impose any unavoidable servicing charge against earnings; and • rank behind the claims of depositors and other creditors in the event of winding up. Common Equity Tier 1 Capital comprises paid up capital, Retained earnings, and certain reserves.
Common Equity Tier 1 Capital Ratio	Common Equity Tier 1 Capital net of Common Equity Tier 1 deductions expressed as a percentage of RWA.
Common Equity Tier 1 Deductions	An amount deducted in determining Common Equity Tier 1 Capital, as defined in Prudential Standard APS 111 <i>Capital Adequacy: Measurement of Capital</i> .
E	
ECL	Expected Credit Losses as defined and measured in terms of AASB 9: <i>Financial Instruments</i> .
EDT	Equity Derivatives and Trading.
Effective tax rate	The income tax expense as a percentage of the profit before income tax, both adjusted for amounts attributable to non-controlling interests (if applicable). The effective tax rate differs from the Australian company tax rate due to permanent differences arising from the income tax treatment of certain income and expenses as well as tax rate differentials on some of the income earned offshore.
Expense/Income ratio	Total operating expenses expressed as a percentage of Net operating income.
F	
Financial Report	Macquarie Bank Limited Annual Financial Report.
FIRB	Foundation Internal Ratings Based Approach (for determining credit risk).
FVOCI	Fair value through other comprehensive income.
FVTPL	Fair value through profit or loss.
FY2025	The year ended 31 March 2025.
FY2026	The year ended 31 March 2026.
H	
Headcount	Headcount represents Macquarie's active permanent and variable workforce, and includes Macquarie employees (permanent and casual) and its contingent workers (contractors, agency workers and secondees). Macquarie's non-executive directors are not included.
HQLA	High-quality liquid assets.
I	
IRRBB	Interest Rate Risk in the Banking Book.
L	
LCR	Liquidity Coverage Ratio.
M	
Macquarie Bank, the Consolidated Entity	Macquarie Bank Limited and its subsidiaries.
Macquarie Group	Macquarie Group Limited and its subsidiaries.
MACS	On 8 March 2017, MBL, acting through its London Branch, issued \$US750 million of Macquarie Additional Capital Securities (MACS). MACS are subordinated, unsecured notes that pay discretionary, non-cumulative, semi-annual fixed rate cash distributions. Subject to certain conditions the MACS may be redeemed on 8 March 2027, or every 5th anniversary thereafter. MACS can be exchanged for a variable number of MGL ordinary shares on an acquisition event (where a person acquires control of MBL or MGL), where MBL's Common Equity Tier 1 capital ratio falls below 5.125%, or where APRA determines MBL would be non-viable without an exchange or a public sector injection of capital (or equivalent support).
MAMHPL	Macquarie Asset Management Holdings Pty Ltd.
MBE	Macquarie Bank Europe.

Defined term	Definition
MBL, the Company	Macquarie Bank Limited ABN 46 008 583 542.
MEREP	Macquarie Group Employee Retained Equity Plan.
MFL	Macquarie Financial Limited.
MGF	Macquarie Global Finance Pty Limited.
MGL	Macquarie Group Limited ABN 94 122 169 279.
MIFL	Macquarie International Finance Limited.
N	
Net loan losses	The impact on the income statement of loan amounts provided for or written-off during the period, net of the recovery of any such amounts which were previously written-off or provided for in the income statement.
Net tangible assets per ordinary share	(Total equity less Non-controlling interest less the Future Income Tax Benefit plus the Deferred Tax Liability less Intangible assets) divided by the number of ordinary shares on issue at the end of the period.
Net Trading Income	Income that comprises gains and losses related to trading assets and liabilities and includes all realised and unrealised fair value changes and foreign exchange differences.
NOHC	Non-Operating Holding Company.
Non-Bank Group	MGL, MFL and its subsidiaries, and MAMHPL and its subsidiaries.
Non-Banking Group	The Non-Banking Group comprises Macquarie Capital, Macquarie Asset Management and some business activities of CGM.
Non-GAAP metrics	Non-GAAP metrics include financial measures, ratios and other information that are neither required nor defined under Australian Accounting Standards.
NSFR	Net Stable Funding Ratio.
O	
Operating Groups	The Operating Groups consist of BFS and CGM.
OTC	Over-the-counter
R	
RBA	Reserve Bank of Australia.
Risk-weighted assets (RWA)	A risk-based measure of an entity's exposures, which is used in assessing its overall capital adequacy.
RITS	Reserve Bank Information and Transfer System
RMBS	Residential Mortgage-Backed Securities.
S	
Senior Management	Members of Macquarie's Executive Committee and Executive Directors who have a significant management or risk responsibility in the organisation.
Subordinated debt	Debt issued by Macquarie for which agreements between Macquarie and the lenders provide, in the event of liquidation, that the entitlement of such lenders to repayment of the principal sum and interest thereon is and shall at all times be and remain subordinated to the rights of all other present and future creditors of Macquarie. Subordinated debt is classified as liabilities in the Macquarie financial statements and may be included in Tier 2 Capital.
T	
Tier 1 Capital	Tier 1 Capital comprises (i) Common Equity Tier 1 Capital; and (ii) Additional Tier 1 Capital.
Tier 1 Capital Deductions	Tier 1 Capital Deductions comprises (i) Common Equity Tier 1 Capital Deductions; and (ii) Additional Tier 1 Capital Deductions.
Tier 1 Capital Ratio	Tier 1 Capital net of Tier 1 Capital Deductions expressed as a percentage of RWA.
U	
UK	The United Kingdom.
US	The United States of America.

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