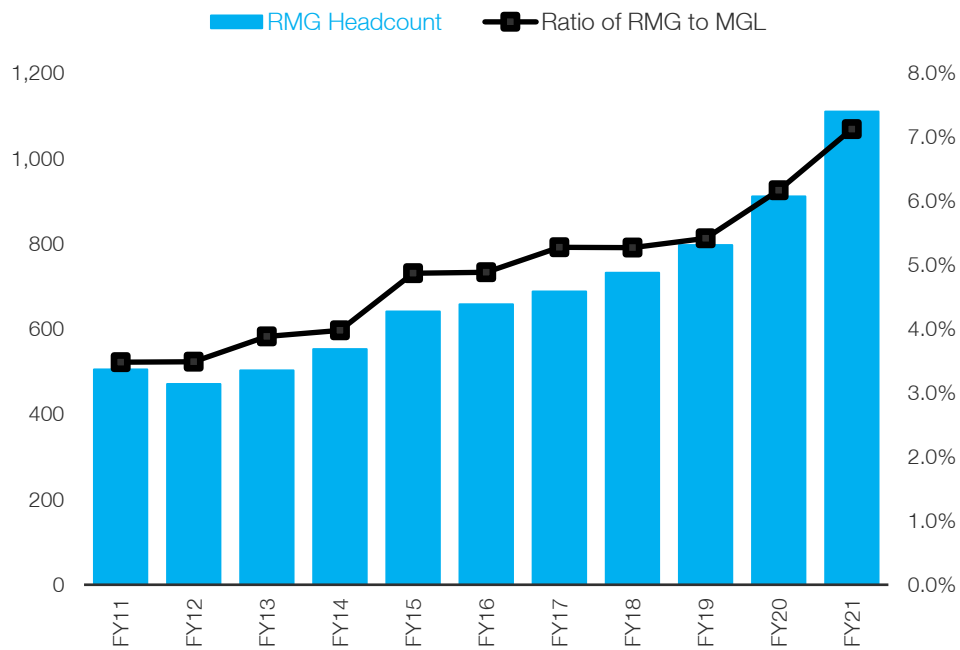




## Ratio of RMG headcount to total Macquarie<sup>2</sup>



<sup>2</sup> Headcount numbers only include permanent, active staff (full-time and part-time).

As at 31 March 2021, there were 1,110 staff in RMG, a 22% increase from FY20. The ratio of RMG staff to total MGL staff is 7.1% (FY20: 6.2%). Over half of RMG's staff are based outside of Australia, which is consistent with the location of Macquarie's businesses. Macquarie's risk management framework applies to offices in all locations.